



Agenda Item 7

Strategic Property Review

Falkirk Council

Title: Strategic Property Review
Meeting: Executive
Date: 06 December 2022
Submitted By: Director of Place Services

1. Purpose of Report

- 1.1 The purpose of this report is to provide an update on the Strategic Property Review (SPR) and set out a programme of actions to deliver further on the approved objectives and principles set out in the Council's Property Strategy.
- 1.2 The recommendations of this report deliver on the 2022/27 Council Plan strategic priorities of supporting a thriving economy and green transition through the reduction of carbon emissions from rationalised and modernised assets.

2. Recommendations

2.1 It is recommended that Council:-

- (1) Notes the previously agreed Property Strategy and the approach to the Strategic Property Review following extensive community consultations, and the progress made on implementation since;**
- (2) Recognises that the Council continues to have an operational property estate that cannot be sustained due to current financial constraints, its deteriorating condition, backlog repairs and declining performance;**
- (3) Agrees, in principle, to the proposed rationalisation of the properties identified within the implementation programme, and the phases and timescales outlined within the report;**
- (4) Agrees that a public consultation is undertaken into alternative delivery models and approaches suggested by communities/stakeholders for the retention of properties. The results of this and any EPIA impacts and mitigations from the planned rationalisation will be reported back to Executive in February 2023 for final decision;**
- (5) Agrees officers bring forward a report on the closure of the four secondary school swimming pools identified in the report to Education, Children's and Young People Executive in early 2023 for a final decision. This will include further detail and EPIA considerations and implications;**

- (6) Notes that communities will be supported and encouraged to develop capacity to enable alternative delivery models and approaches for the assets proposed for rationalisation;**
- (7) Agrees that to support this activity and enable successful delivery of the SPR, a capital fund of £6m is established from the savings generated by this proposal; and**
- (8) Agrees that any capital receipts received from rationalised property may be considered for reinvestment in retained properties subject to the appropriate business case.**

3. Impact on Climate Change Targets

- 3.1 A key outcome of the Property Strategy is to assist the Council in meeting its climate change objectives by 2030 and the need to move towards 'net zero carbon'. This involves reducing our built estate and removing older and less efficient buildings. This approach is fully integrated in the Council's Carbon Management Plans and progress is required to enable the Council to achieve these requirements.
- 3.2 Energy Performance and carbon emissions are key areas which are included within the scope of the Property Strategy, and will assist with evidence-based decision making in the development of options for the future property portfolio.
- 3.3 The total amount of carbon emitted as a consequence of our operational energy usage in operational properties is 15015.32 tonnes of carbon. If the proposals for rationalisation contained in the report are implemented in full, including the rationalisation of secondary school swimming pools, approximately 3933.5 tonnes of carbon will be removed. This reduction equates to approximately 26.19% of all Council property carbon emissions.

4. Background

- 4.1 The recently approved Council Plan (September 2022), establishes the strategic framework for service delivery over the next five years and how that will be done. The plan recognises that tough decisions will need to be made to allow us to focus limited resources on services that support those most in need, create brighter futures for children and young people, drive economic recovery and a green transition, and help create jobs. To do that, the Council will work collaboratively across communities and partners, be customer driven and accountable, and ensure our systems and processes make it as easy as possible for those who can self-serve.
- 4.2 To meet current and future demand, we must continue to transform services, reduce spend in non-priority areas and be prepared to think very differently about how services are delivered to make the most effective use of resources.

- 4.3 The Financial Strategy identifies that the Council has a projected funding gap to 2026/27 of £69m, and provides an outline of the activities required to identify future options to reduce this funding deficit. These activities include transformation, improvement, service reductions, Council tax strategies, service concessions and borrowing requirements. The Strategic Property Review forms part of the wider approach to supporting service transformation, modernisation and cost reduction.
- 4.4 The Councils Best Value Audit Assurance Report in 2022 highlighted a range of business areas, the majority of which, influence the management of assets. These were:
- The Councils vision and strategic direction;
 - Performance and pace of improvement, including performance reporting;
 - Effective use of resources, including financial sustainability, impact of transformation programme;
 - Partnership working and community engagement; and
 - Continuous improvement, including progress since the follow-up Best Value audit report published in 2018.
- 4.5 The Council has previously committed to providing modern accessible services to meet the needs of our communities, businesses and stakeholders. These should be delivered from good quality property assets as part of an efficient asset portfolio that limits the impact on the Council's revenue budget and minimises climate change implications.
- 4.6 It is widely recognised and previously agreed by Council (18 May 2021) that the organisation has a high number of property assets – many of which are in a relatively poor condition, are not fully suitable for modern service delivery and there is insufficient funding available to improve or sustain these in a satisfactory or better condition. Over time there will be an increased risk of property compliance and component failure – often at short notice. There is a pressing need to rationalise and modernise the operational property portfolio.
- 4.7 A series of workshops (early 2020) with elected members agreed the principles for the rationalisation and modernisation of property assets which were developed to guide this process. Extensive community conversations (early 2021) then took place to finalise this approach. Themes from these conversations and some subsequent survey responses are provided in Appendix 1A.
- 4.8 Communities understood the context of the SPR and some prominent messages emerged from these conversations. In summary, these were:
- Agreement that we have too many buildings and need to prioritise buildings that best meets community and service need;
 - Some communities wished to consider running properties but require additional support;

- Schools were recognised as important to local communities and sought to increase use, particularly out-with school hours;
- Heritage was also important in the context of property; and
- Communities were keen to be involved in future discussions.

4.9 Feedback from the consultations assisted the development of the Council's Property Strategy which was approved in May 2021. The vision for the Property Strategy is to achieve:

- A corporate portfolio that is fit for service delivery, adaptable to a changing climate, energy efficient and sustainable, meets the needs and aspirations of citizens and services alike, and is affordable to the Council; and
- Shared and effective utilisation of properties to underpin service delivery needs, now and in the future.

4.10 The conclusions of the engagement and the key messages of the Property Strategy highlight the importance of establishing and sustaining core property assets such as schools, increasing the utilisation of property assets, closing poor performing assets and empowering communities to manage assets. An Implementation Plan setting out a series of actions to be undertaken was also approved (known as the SPR implementation plan).

4.11 The SPR implementation plan set out four action themes across three asset category workstreams. The workstreams are Learning and Community; Offices; and Specialist Assets and Corporate Landlord. The action themes were Transform; Sustain; Rationalise / Dispose and New Delivery Models. Appendix 1B sets out some of the successes that have already been delivered.

4.12 Whilst, there has been investment in the school estate, particularly for early learning and some other assets such as the Crematorium there continues to be substantial backlog maintenance and the estate continues to deteriorate. This continued general deterioration represents an increasing risk of property component failure and asset closure with limited notice.

4.13 There has been progress on the rationalisation and modernisation of the office portfolio - and work continues on this including the delivery of new accommodation at Falkirk Stadium and renovation of Grangemouth Social Work Office.

4.14 Substantial engagement has taken place with a number of community organisations in line with community empowerment objectives on the potential transfer of assets. Whilst this has been positive, greater focus on capacity building for communities is required to achieve more asset transfers.

4.15 Where service delivery models have changed and properties have become surplus these have been sold or transferred for development of social housing.

- 4.16 The summary in Appendix 1B outlines some of the SPR achievements to date. Appendix 1C summarises the changes in floor area and asset number across the various categories of property.
- 4.17 The backlog in maintenance which primarily consists of works to ensure the condition of buildings is sustained in a satisfactory or better condition was previously estimated at £180m. This investment requirement will have increased due to inflationary pressures and at present only reactive repairs are undertaken where there is a Health and Safety consideration or building failure. The lack of ongoing planned maintenance and a programme of building condition surveys and maintenance assessments means the full understanding of backlog maintenance cannot be determined definitively but is likely to exceed £200m.

5. Considerations

- 5.1 In the context of the Best Value Report, the Council received concerns about the progress of the SPR and the need to make decisions. The key drivers for the SPR are:
1. Financial - The current financial pressures require a greater focus on affordability and ensuring value for money. Property expenditure represents a substantial cost to the council and therefore it is essential that this is deployed effectively and efficiently. The Council cannot afford to retain properties not required for core business.
 2. Asset Performance – As noted in 4.17 there are concerns relating to the sustaining the condition of the estate with a substantial backlog of maintenance. As services adopt new ways of working and delivery without making the necessary investment in property assets they may become less suitable for future service requirements. A lot of properties are older and have traditional layouts making them more challenging to improve accessibility and utilisation. In addition, due to age and construction the management of compliance (i.e. asbestos, water quality etc) becomes increasingly challenging. In addition, due to the age, condition and construction of properties many are not energy efficient and require substantial investment if the council is to meet its net zero ambitions.
 3. Utilisation / Usage – Utilisation can be improved for many of the property assets outlined in the report. This can be achieved through rationalising poorer performing assets and redirecting uses to those where performance can be sustained and utilisation improved.
- 5.2 A new framework is proposed to take forward the SPR and is set out within this report which also outlines the next stages of implementation.
- 5.3 The new framework reflects the impact of COVID 19 on service demand and delivery which have both clearly changed. The needs of our communities have changed and this is being reflected in how services are accessed and provided. This presents us with a fresh opportunity to consider how a range of services

and support offered in communities can be delivered in future and what assets are most suitable to deliver these.

- 5.4 Building on the previous work a prioritised approach has been developed to provide a more detailed emphasis on the properties which the Council should retain to meet statutory and Council key objectives (core properties). This highlights a programme of actions for reducing the number of non-core properties the Council retains. The overall aim is that services continue to be effectively delivered from the fewest number of buildings possible and that these buildings are sustained over the longer term and made better use of.
- 5.5 A phased approach to the review and rationalisation of assets is proposed. This is based on the rationalisation and modernisation of properties that don't have a statutory (core) function or are essential for community access to information, advocacy and support services (i.e. Libraries).
- 5.6 Council services who operate from non-core buildings, will be undertaking service-led reviews to help manage a transition process, transform service delivery, mitigate community impacts and will be required to undertake EPIA's and engage with affected groups to consider mitigation measures. Further savings relating to operational and staff costs currently incurred by services will be identified and realised if proposals progress. These will be fully quantified as final proposals are developed.
- 5.7 In instances where buildings are no longer required for Council operational use they will be declared surplus and any user groups affected will be supported to identify alternative locations to minimise disruption. For communities wishing to retain the asset, support will be available to facilitate community asset transfer.
- 5.8 Support will take the form of both professional and technical guidance as well as financial support. Officers will engage with communities seeking asset transfer to build capacity and confidence to manage the properties concerned. Financial support will encompass two main approaches which are firstly, the Council undertaking enabling works to facilitate asset transfer. Secondly, direct grant provision to enable transition to a community ownership model or to facilitate match funding against third party support. Financial support will be based on the merits of each proposal.

5.9 Implementation Framework

To prioritise investment and decision making, properties have been categorised as either Core or Non-Core properties.

5.10 Core properties

These fall into two categories with those that primarily serve a statutory function such as schools or deliver key functions such as providing information, advocacy, support (libraries), care of vulnerable people (care homes) and council management (corporate offices) proposed to be retained. Any proposed

changes in these would be subject to separate reviews compatible with the approach of the SPR. Core properties are outlined in the following sections.

5.11 Statutory (Core) - The Learning Estate

This includes Early Learning Centres, Primary, Secondary and Additional Support School. These are spread across the area and represent the main Council buildings to most communities.

The focus for the SPR in relation to the learning estate is based on increasing access and usage of secondary schools for organised sport, leisure and compatible community use. It is vital that best use is made of these important assets reflecting upon the need to preserve safe access.

Due to the increasing energy costs, it is likely that the Council will be unable to sustain school swimming pools which are some of the highest energy users within the estate. It is proposed that four secondary school swimming pools are closed from August 2023 and a review undertaken to determine future use of these spaces (including community uses). These are:

- Grangemouth High School
- Larbert High School
- Graeme High School
- Falkirk High School

These schools have been determined to be the most appropriate for pool closures as retained school pools at Bo'ness Academy, Denny High, St Mungo's High and Braes High provide a geographical spread of locations where pools can continue to be accessed. Bo'ness Academy pool is also proposed to be retained to mitigate against the closure of the Recreation Centre. St Mungo's, Braes and Denny also have a higher usage in the delivery of after school swimming lessons, which generates a significantly greater income than the others, which are, in the main, used by swimming clubs.

Usage of the pools identified for closure is primarily through the schools or in the case of Larbert via the Tryst Community Sports Trust. Unfortunately detailed admissions at Larbert is not available but may be forthcoming as part of the future report to Childrens and Young Peoples Executive on the proposed closures.

Due to the geographical presence of primary schools in the majority of our communities it is proposed that these also represent opportunity for greater community utilisation and will form the core of future council community accessible buildings subject to careful management of access during school hours.

5.12 Statutory (Core) - Residential Care and Day Centres

This includes care homes, supported living accommodation and centres for vulnerable adults

Subject to the proposals for the National Care Service and the reforming of the current Integrated Joint Board and Health and Social Care Partnerships that are proposed nationally it is proposed that these assets do not form part of the SPR at this time. Officers will continue to liaise and any proposals relating to the modernisation of service delivery or changes to assets will be reported upon separately.

5.13 Key Function (Core) - Libraries

Recognising the importance of libraries in providing access to information, advocacy, support and wider council services it is proposed that as part of the Integrated Services Action Plan approved by Council (27 Oct 2022) the modernisation of property assets will be considered alongside this work.

5.14 Key Function (Core) – Advice Hubs

Advice Hubs – It is proposed that as part of the modernisation of information, advocacy and support services are aligned to the Integrated Services Action Plan for Libraries.

5.15 Key function (Core) – Corporate Offices

Whilst the Council requires to have offices to accommodate staff with hybrid working and changes to working practices, the extent of the office accommodation is subject to the ongoing Office Modernisation Programme and will be subject to further review. This will seek to further rationalise and modernise both front facing and back offices. Those to be retained at present include Carronbank House (Denny), The Foundry (Larbert), The Stadium Offices (Falkirk / Grangemouth) and the Forum (Falkirk).

The proposed new Falkirk Town Hall will continue to be progress and is being managed under a separate workstream. Office accommodation within the facility will be limited to elected members and touch down spaces for staff. The facility will represent the Council “flagship” building and will be used for Civic events and the promotion of the Falkirk area and act as the catalyst for town centre regeneration upon its completion.

5.16 Key Function (Core) - Depots and Stores

Whilst the rationalisation of depots was completed previously remaining assets will be subject to a further review to identify potential increased utilisation and support the modernisation of services.

5.17 Non-Core Properties

Non-core properties are those that support Council objectives in the widest sense, but do not necessarily require to be owned or operated by the Council and their services could be delivered in a different way. These properties are generally used by the public for a variety of uses relating to sport, leisure, social and other community uses. Non-core properties have been categorised into review and rationalisation phases as set out in table below:

5.17.1 – Review and rationalisation phases

Phase	Definition
Phase 1 (1 st April 2023)	Properties that are currently vacant or have already been declared surplus will be immediately closed and subject to surplus property procedures.
Phase 2 (1 st April 2024)	Properties in this category will be subject to service delivery reviews with a view to rationalisation or delivery via alternative models (including asset transfers, community leases). In the absence of any transfer, lease or alternative delivery model, properties in this category will close 1 st April 2025 and be subject to surplus property procedures.
Phase 3 (1 st April 2025)	Properties in this category will be subject to service delivery reviews with a view to rationalisation or delivery via alternative models (including asset transfers, community leases). In the absence of any transfer, lease or alternative delivery models, properties in this category will close 1 st April 2026 and be subject to surplus property procedures.
N/A	These properties have initially been identified to be retained but will be subject to further service delivery review and to identify further opportunities for rationalisation, alternative delivery models or modernisation.

5.18 The process for each of the phases will consist of the following;

- a. Phase 1 – properties already closed or identified as surplus will be subject to surplus property procedures.

- b. Phase 2 & 3 – following approval to proceed consideration and identification of all existing utilisation will take place, stakeholder / user engagement will be undertaken, alternative accommodation needs and available options will be considered. Alternative delivery models and Community Asset Transfer would mean relocation / alternative accommodation not required.

5.19 Within Appendices 2A (sorted by asset type), 2B (sorted by phasing/timing) and 2C (showing financial year savings), the properties within each property category are identified as either core or non-core. In addition, the non-core properties have been categorised into phases to reflect the above phasing criteria. These properties include:

5.20 Non-Core – Sports Centres (Regional)

These are the major sport and leisure hubs for Falkirk District and includes Grangemouth Stadium, Grangemouth Sports Complex and The Mariner Centre.

Grangemouth Stadium is proposed to form part of Phase 3 with alternative delivery model to retain or failing which rationalisation.

5.21 Non-Core - Sports Centre (Local)

These are identified are more local based sport and leisure centres and includes Bo'ness Recreation, Polmont Sports, Stenhousemuir Gym, Denny Sports Centre and Bankier Community Sports Hall.

All properties within this use category are proposed to rationalised if no proposed alternative delivery models or asset transfer proposals forthcoming. Properties will be rationalised across phases 2 and 3 as outlined in Appendices 2A, 2B and 2C.

5.22 Non-Core - Sports (Miscellaneous)

These are sport specific specialist. This includes Polmont Ski Centre, Grangemouth Golf Course, Denny Football Centre, Stenhousemuir Sports Centre (Carron Gymnastics)

All properties within this use category are proposed to be reviewed to consider alternative delivery models or rationalised in phases 1 and 2.

5.23 For the properties identified as accommodating sport and leisure activities these are proposed to are concentrated on Secondary Schools and where appropriate, Primary Schools. As part of the service review and modernisation process, there will be engagement with users of these facilities that are proposed to be rationalised to identify alternative venues.

5.24 Given the extensive number of leisure and sports facilities it operates, Falkirk Council has historically spent well above the national average on these

services. The most recent Local Government Benchmarking Framework (LGBF) report for 2020/21 highlighted that Falkirk is in the lower quartile of Councils with the highest costs per visit on Leisure and Sports Facilities in Scotland out of 32 Councils. This trend has continued for as long as the LGBF has been operated as illustrated by the table below. Neighbouring authorities such as Clackmannanshire, West Lothian, Edinburgh and North Lanarkshire all consistently outperform Falkirk Council on this Performance Indicator. It is the view of officers that given the extremely challenging financial position of the Council these levels of costs can no longer be absorbed, and action is required to reduce our position to or below the national average. Historically the council has been consistently in the lower quartile for cost per admission. For 2018/19 we were the 2nd most expensive (£4.21 per admission) and in 2019/20 the 4th most expensive (£3.89 per admission).

5.24.1 – Local Government Benchmarking Leisure and Sports Admission Costs per Admission

	2016/17	2017/18	2018/19	2019/20	2020/21
Falkirk	£4.94	£4.72	£4.60	£4.14	£81.45*
Scottish average	£3.29	£3.03	£2.85	£2.92	£40.37*
Clackmannanshire	£1.93	£1.11	£0.82	£0.89	£21.03
West Lothian	£3.32	£1.87	£2.43	£2.03	£21.44
Edinburgh City	£2.29	£2.45	£2.21	£2.16	£25.61
North Lanarkshire	£2.20	£2.02	£2.01	£2.00	£29.32

*2020/21 figures are distorted by the impact of the closure of all services during the Covid-19 pandemic. Falkirk Council figure was incorrectly calculated due to a data error and should have been reported as £53.16.

- 5.25 Included within Appendix 3 is the most recent usage (to Q2 2022) for the main sports and leisure facilities together with the subsidy for financial year 2021/22. In summary, the annual admission and subsidy figures are as follows:

5.25.1 – Annual Sports and Leisure Admissions / Subsidy

Property	Admissions 2019-20	Admissions 2021-22	Total Subsidy 2021-22	Cost per Admission
Bo'ness Recreation Centre	140,951	80,766	£682,658	£8.45
Grangemouth Sports Complex	316,038	205,623	£706,866	£3.44
The Mariner Centre	289,378	239,152	£876,103	£3.66
Grangemouth Stadium	92,564	35,019	£335,294	£9.57
Stenhousemuir Gym	110,472	85,562	£40,068	£0.47
Bankier Sports Centre	2,681	n/a	£3,336	n/a
Denny Sports Centre	14,532	8,805	£16,168	£1.84
Polmont Sports Centre	21,001	14,423	£57,255	£3.97
Carron Gymnastics Centre	21,177	26,991	£13,770	£0.51
Polmonthill Snowsports Centre	12,481	8,775	£75,118	£8.56

5.26 Non-Core - Park Buildings

These are buildings located within the Council's parks and includes Muiravonside, Callander Park, Zetland Park. In parallel to the Strategic Property Review, there is an ongoing review of the Council's park provision which will consider these properties.

5.27 Non-Core - Pavilions

This use category is split into 2 types of asset based on age. There is firstly the five pavilions being replaced and secondly, all others. It is proposed that all pavilions will be rationalised or subject to alternative delivery models or asset transfer over phase 2 (older pavilions) and phase 3 (new facilities).

5.28 Non-Core - Community

This use category consists of village and community halls, community education centres and Town Halls. It is proposed that all these properties are subject to alternative delivery models or community asset transfer failing which they will be rationalised. These are spread across phase 2 (village and community halls) and phase 3 (community education centres and town halls)

5.29 Non-Core – Support

These properties consist of primarily stores (for equipment and files) and bothys located for example in cemeteries. These are proposed to be rationalised and consolidated.

5.30 Non-Core – Offices

There are a number of office properties that as a consequence of the changing working practices and hybrid working have been identified for rationalisation. These include Sealock House (due to vacate early 2023), Abbotsford House (due to vacate spring 2023) with staff relocating to offices at the Stadium. Other offices such as Brockville and various ptjer smaller office locations (i.e. Grahams Road) have been categorised as non-core in and are listed in Appendix 3. These will be reviewed with a view to rationalisation on a phased basis with staff relocated retained offices. These will be managed through the office modernisation programme.

5.31 Non-Core – Other Miscellaneous

These properties include museums and specialist properties (Hippodrome, Callendar House and Kinneil Museum). These properties have initially been identified to be retained due to their specialist nature but will be subject to further service delivery review. The public toilets at Blackness and Callender Park, these are proposed to be closed.

5.32 Implementation and Community Consultation Activities

Each of the phases will involve key stages which are centred on the engagement and consultation with communities to consider alternative delivery models, mitigate the impact on users and consider opportunities for asset transfer together with increasing the utilisation of retained assets. The following are the key implementation stages proposed:

1. Inform – Ensure that communities and stakeholders are aware of the background to the SPR and the proposals.
2. Engaged and Consult – Enable communities and stakeholders to provide views and consider alternative options for properties to be rationalised including alternative delivery models and asset transfer from interested stakeholders.
3. Feedback Review – Consider feedback from communities and stakeholders on options presented for analysis to inform report back to Council.
4. Prioritise – Identified community priorities considered to improve utilisation of retained core properties.
5. Mitigation - Identify possible mitigations for users for non-core properties being rationalised.
6. Implement – Progress the implementation of actions to increase utilisation (core properties), mitigations (non-core rationalised property users) and support for Asset transfers (non-core rationalised properties).

5.33 The proposed phased approach will enable communities time to develop proposals for the future management of assets they wish to retain. By incorporating the key stages outlined a clear understanding of priorities, potential alternative options, user impact mitigation and capacity building to support alternative delivery models and asset transfer can be enabled. It will also provide community groups and stakeholders sufficient time to identify potential third party funding they may seek to secure to support their ambitions. This approach will also provide time for a managed withdrawal from the properties concerned by the council and to put in place arrangements for the future closure and implementation of surplus property procedures (i.e. marketing) to avoid holding costs.

5.34 **Other Considerations**

5.34.1 Corporate Property

As previously agreed in the Property Strategy (May 2021), the Council will adopt a Corporate (referred to as Corporate Landlord) approach to the management of property assets. Extensive work has been undertaken via the Chartered Institute of Public Finance Accountancy (CIPFA) on the delivery model for the council to adopt in relation to Corporate Property Asset Management and progress is now underway to centralise property functions.

Progress on this is fundamental for Falkirk Council to deliver better and more efficient services in the management of property assets and will overcome current inconsistencies in approach across services, improve resource prioritisation and simplify governance arrangements. Through time, this will

seek to improve the performance of the Council's property assets and further opportunities to deliver efficiencies.

5.34.2 Staffing

There are a range of staff employed within the services operating from the properties proposed to be rationalised. It is estimated that there are approx.200 individual members of staff employed (approx.110 FTE posts) in a variety of roles across Sports, Leisure and Community based services accommodated in the properties proposed for rationalisation.

It is proposed that subject to the proposals being approved that a more detailed review of those members of staff affected is undertaken and any changes implemented as per the Council's HR policies. This would include close engagement with the relevant trade union bodies. With the intention of modernising service delivery and relocating activities into a reduced number of properties there will be new opportunities for staff however the overall expectation is that over the period of the SPR programme there will be staff efficiencies.

We will work with trade unions and affected employees under relevant policies to implement any reductions through voluntary means as far as possible. This could include, for example, offering voluntary severance and seeking alternative roles within the Council. In circumstances where there is a reduction in posts there is a potential risk of redundancy. Even where this may eventually be avoided, there is still an obligation to consult with Trade Unions and employees at an early stage and going forward. A communication has been issued to all potentially affected staff outlining that at this stage, the Council is only considering the principles of rationalisations of the SPR

5.35 Performance

The Council is committed to managing its property assets efficiently and effectively. The appropriate use of property assets in the right locations can make the difference between good and poor service delivery. Property assets rank high in our community's perception of the council and the services we deliver from them. It is therefore essential that we look after property assets and ensure that they benefit future generations.

The proposed approach outlined in the report whilst will if approved see considerable rationalisation of the estate will enable greater focus and prioritisation of investment in retained asset and provide the opportunity for better performing assets that reflect well on the council and support modern service delivery.

It is widely recognised that the application of modern asset management practices as proposed as part of the corporate approach to the management of the councils operational Property estate can enable more efficient resource deployment, support service modernisation, support longer term financial planning and provide improved risk management. In these challenging times,

is it essential that the council embraces this approach and strives to ensure that we invest as wisely as possible and ensure our property assets are fit for purpose. The proposed rationalisation and future prioritisation of core assets for investment is compatible with this approach.

Through the prioritisation of investment on retained assets the performance of the estate will be sustained and improved where possible. Key performance measures that will be positively impacted are statutory compliance, condition, suitability, accessibility, utilisation and sustainability.

6.0 Consultation

- 6.1 As previously noted in the background, consultation was undertaken with elected members and communities and this helped finalise the Property Strategy and SPR Implementation Plan that was approved in May 2021 and has been reflected in the new action plan.
- 6.2 It is recognised that the successful implementation of the SPR will require considerable community and stakeholder engagement. It is therefore proposed that a comprehensive approach is adopted that will involve a series of public meetings in January 2023 and an on-line questionnaire for communities to provide their proposals for future management of the assets identified for rationalisation. The proposed community consultation approach is outlined within Appendix 4.
- 6.3 As a consequence of the significant financial pressures and budget position, Council services will be undertaking consultations with communities in relation to the modernisation of service delivery. These will incorporate where appropriate consideration of implications for property assets. There will be a recognition during these consultations, of the need to rationalise and modernise the Council's properties.
- 6.4 The approach to the SPR and the recommendations which may impact on employee roles have been shared with Trade Unions and a briefing for employees who may be affected has been issued in advance of this report being made public. Should the recommendations be agreed then further consultation would take place with them in line with the Council's agreed policies.

7.0 Implications

Financial

- 7.1 The purpose of this approach is to accelerate and deliver savings options and focus future investment on those properties core to service delivery and the needs of communities. By making better use of the retained properties and consolidating service locations there is a cost avoidance associated with under-utilised assets being rationalised or provided through alternative delivery models (i.e. Community Asset Transfer).

- 7.2 It is also important to consider the additional energy costs associated that would represent an increasing financial pressure should the existing estate remain without reduction. Current total energy costs for all operational property are electricity £4.321m and gas £3.876m. In October 2022 we received updated price guidance from Scottish Procurement, which projects that electricity will increase by approximately 58% in 2023/24 (additional approx. £2.5m). Gas costs are predicted to rise by approximately 17% for 2023/24 (additional £659k).
- 7.3 Early indications of rates for 2024/25 are that energy costs are scheduled to increase again with electricity costs for the entire operational property portfolio projected to increase to £9.531m by 2024/25. Gas is projected to increase to £5.635m 2024/25. Through the rationalisation of our buildings and consequential reduction in energy consumption these costs increases will be partially mitigated.
- 7.4 The management of property and its associated expenditure budgets are not centralised and therefore information has been drawn from various sources. From initial research undertaken the following savings have been identified for the properties considered as non-core and subject to the phased review, property modernisation and proposed rationalisation programme as outlined in the report. The following table outlines the savings based on current property and energy budgets that could be realised through the proposed rationalisation.

7.4.1 Property and Energy Savings Baseline

	2023-2024	2024-2025	2025-2026	2026-2027
Property Savings	£38,609	£962,765	£2,318,465	£2,788,618
Energy Savings	£8,426	£221,226	£561,387	£697,174
Swimming Pool Closure Savings (energy and maintenance)	£225,000	£450,000	£450,000	£450,000
Baseline Savings sub-total	£272,034	£1,633,991	£3,329,852	£3,935,792

Note: The foregoing table outlines cost projected property and energy costs for each of the forthcoming years as outlined in the report. Savings have been estimated based on a 50% saving in the first year and 100% saving in subsequent years to reflect initial holding costs.

- 7.5 In addition to the baseline savings noted in table 7.4.1 that could be realised through the proposed rationalisation and wider modernisation outlined in the report, inflationary pressures associated with property and energy costs can also be partially mitigated. The following table outlines the potential pressures associated with inflation of property and energy.

Table 7.5.1 – Inflationary Cost Mitigation

	2023-2024	2024-2025	2025-2026	2026-2027
Property Inflation Mitigation	£3,860	£197,933	£646,670	£864,868
Energy Inflation Mitigation	£2,000	£204,221	£582,751	£758,969
Swimming Pool Closure Cost Mitigation (Energy and Property)	-	22,500	£45,000	£90,000
Inflation Mitigations Sub-Total	£5,860	£424,654	£1,274,421	£1,713,837

Note: The foregoing table incorporates projected inflationary property and energy costs for each of the forthcoming years as outlined in the report. Mitigations have been estimated based on a 50% saving in the first year and 100% saving in subsequent years to reflect initial holding costs.

- 7.6 As outlined in the foregoing tables there are substantial property and energy cost savings and associated inflationary pressures that can be partially mitigated against should the proposed rationalisation and modernisation projects for the properties identified within each of the phases be progressed. The following tables outlines the savings and cost mitigations that could be realised.

7.6.1 Total Property Savings and Inflationary Mitigations

	2023-2024	2024-2025	2025-2026	2026-2027
Budget Savings	£272,034	£1,633,991	£3,329,852	£3,935,792
Cost Mitigations	£5,860	£424,654	£1,274,421	£1,713,837
Total Efficiency	£277,895	£2,058,645	£4,604,274	£5,649,629

- 7.7 Ongoing investment will be required in those properties that are retained, and any new property proposals will require to be underpinned by the preparation of business cases setting out their capital and revenue implications. This is a fundamental component of options appraisal and effective project management. Upon approval of proposals and projects this can be aligned with the Council's Financial Strategy and capital and revenue budget budgets.
- 7.8 Resources deployed in the management of properties are as outlined in the report significant and therefore the modernisation and rationalisation of these will generate substantial revenue savings and mitigate future cost pressures.

This will allow resources to be focussed on sustaining and improving retained assets which are essential for the delivery of services.

7.9 Work will be undertaken corporately to work with communities on external funding opportunities that may be available to assist with some of the options which may emerge.

7.10 In addition to property savings, it is expected that there will be significant service savings which will be quantified as part of service modernisation proposals. These savings will relate to operational and staff costs currently incurred by services which will also be realised should proposals progress.

7.11 Enabling Support

To enable the delivery of this programme, there will be a requirement to invest in retained assets and to support communities with alternative delivery models and potential asset transfers. It is proposed that as part of the Council's future capital programme, enabling funds of £6m over 5 years are established to facilitate projects associated with SPR. This will be funded from revenue savings delivered as part of the projects at an estimated cost £420,000 per annum. It is expected that the enabling fund may also be utilised to compliment other external sources of funding and community choices.

7.12 Properties rationalised and subject to surplus property procedures which achieve a net capital receipt will enable funds to accrue to the General Services Capital Programme for reinvestment in property assets that are retained subject to the appropriate business cases being considered and approved. It is expected that any future capital receipts (subject to appropriate business cases) may also be utilised to compliment other external sources of funding and community choices.

7.13 As the programme is implemented, there is likely to be further opportunities for savings and service modernisation identified that may require additional enabling funds and these will be considered on their own merits.

7.14 Net Savings

In addition to the enabling funds there will be a requirement to ensure that appropriate staff and other resources are reflected against the proposed savings and cost mitigations to be achieved. These are outlined in the following Resources section and can be summarised within the following table:

7.14.1 Net Savings

Baseline Saving / Expenditure	Amount
Baseline Savings sub-total	£3,935,792
Enabling Fund Costs	£420,000

Staff and Other Costs	£300,000
Net Saving (No cost inflation mitigation)	£3,215,792

Note: Inflationary cost mitigations estimated at £1,713,837 (as at 26/27) mean a total net saving and cost mitigation of approx. £4,929,629

Resources

- 7.15 The Strategic Asset Management Team being established as part of the corporate approach to property asset management will progress with the strategic, economic, commercial, financial and management appraisals to develop comprehensive business cases. These will aid decision making. The project team will engage with services on future service delivery models thereby enabling a One Council approach. This team will require additional staff resources to successfully deliver all property aspects of the proposals contained in the report. These will be quantified based on the scale of the community proposals for retention and those properties to be rationalised. These posts will be funded from with the proposed savings proposed.
- 7.16 Communities will be supported by Council services who can provide technical support and guidance. Further information on Community Asset Transfers can be found [here](#). It is proposed that as part of this programme, community capacity building is enhanced through the communities team. This team will require additional staff resources to successfully deliver all property aspects of the proposals contained in the report. These will be quantified and appropriate recruitment commenced should the proposals be approved.
- 7.17 There are staff currently employed in the management and operation of the properties identified for alternative delivery models and rationalisation outlined in the report and these will be quantified as part of the modernisation of service delivery and reported upon separately. This will include consideration of TUPE implications and redeployment within the Council.

Legal

- 7.18 Where appropriate, proposals arising from the project will be subject to conclusion of all necessary legal agreements. If necessary additional internal and / or external legal support will be sought to assist the progression of proposals.

Risk

- 7.19 The Property Strategy has re-enforced that the Council cannot sustain the number and extent of assets. It is therefore essential that the Council agrees a programme to invest in a smaller number of buildings, which are utilised to a much greater extent. This will reduce the risk of compliance failures and closures due to condition failure.

- 7.20 There is a risk that due to the extensive modernisation and rationalisation of the properties identified that there will be uncertainty amongst community groups. Officers will seek to mitigate this through active engagement, consultation and the provision of enabling support to assist alternative delivery models (including community asset transfer) and to relocate user groups.
- 7.21 To assist with community asset transfer a range of capacity building activities will be undertaken to enable communities to consider the management of properties.
- 7.22 There is a risk that the savings included in this report may not be realised for reasons out with officer control including indecision on the proposals, failure to fully implement all phases of the proposals and lack of staff resources available to deliver projects. Mitigation measures will be considered as appropriate.
- 7.23 There is a real risk that should the proposals not progress there is insufficient resources available to ensure properties remain statutorily compliant and that the condition can be sustained. In some circumstances where there is an unforeseen deterioration or component failure buildings may require to close with limited notice.
- 7.24 It is essential that the approach to the SPR is undertaken as a corporate project across all services and that adequate staff resources and priority of activity is undertaken to ensure its success.
- 7.25 There is a significant risk that if we don't reduce our property portfolio, the Council will struggle to meet the ambitious climate targets agreed.
- 7.26 There is also a best value risk to the Council as the expectation is that the Property Strategy needs to be progressed at pace.

Equalities

- 7.27 The Council is required to have regard to the Equality Act 2010 and the public sector equality duty (PSED). The PSED places a statutory duty on the Council in the exercise of its functions to have due regard to the need to: (1) eliminate discrimination (2) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it and (3) foster good relations between persons who share a relevant protected characteristic and persons who do not share it. Discrimination is where someone is treated less favourably or put at a disadvantage because of their protected characteristic. Equality Impact Assessments seek to make comparisons between groups of employees, service users or stakeholders to identify differences in their needs and/or requirements. If the difference is disproportionate, then the policy or project may be considered to have a detrimental impact on some and not others and require mitigation measures to be adopted.
- 7.28 An initial Equality and Poverty Impact Assessment screening has been undertaken for the Strategic Property Review / Property Strategy at a high level based on the overall phased programme proposed. This identified that

the principles of removing properties is likely to have an impact on all user groups irrespective of protected characteristics. There was however, a recognition that in some specific instances the closure of property and changes to approaches to service delivery as a consequence may impact upon specific groups who may share a protected characteristic. The initial assessment is outlined in appendix 5A.

- 7.29 The impacts of the proposed rationalisation and modernisation of service delivery proposal set out in the report and the overarching EPIA undertaken has been distilled to the next level to consider on a property type basis potential groups with protected characteristics that may be impacted, how they will be impacted differently to others and what potential mitigations may be considered. The initial outcomes of this is provided in Appendix 5B and outlines that there are likely to be appropriate mitigation measures available so as to avoid any potential discrimination of groups or individuals with protected characteristic.
- 7.30 The individual rationalisation and service modernisation projects that will be associated with each property will focus on ensuring continued inclusive and sustainable service delivery from retained property assets as close as possible to properties proposed to be closed. Whilst this will mitigate the majority of impacts there will likely be some disruption and impacts through relocations of users and groups to alternative premises however, these may not necessarily be specific to only those of protected characteristics.
- 7.31 Service-led Equality and Poverty Impact Screening Assessments will build upon the assessment undertaken to date and identify any circumstances and enable mitigation measures to be developed in advance of the actual rationalisations occurring. Affected groups will be identified as part of the initial consultations and mitigation measures the developed and form part of the future ongoing engagement with affected groups.

8.0 Conclusions

- 8.1 The review of property has identified that we have too much property that is expensive, in poor condition, under-utilised, not energy efficient and not fit for modern service delivery. We need to address this and do so at pace given the significant financial pressures the Council is under. This is recognised in the Best Value audit.
- 8.2 A significant amount of work has been undertaken previously which has formed a basis for the Property Strategy but a refreshed approach is now required to expedite decisions due to increasing affordability challenges and deterioration of the property estate. Changes also require to be made to reflect modern service delivery requirements.
- 8.3 The proposed programme of actions and decisions provides a focus for assessment of options for communities and services to develop proposals. Ultimately the Council has to set deadlines to ensure savings are made and the framework provides for this. Updates on progress will be presented as

appropriate decisions are required. This will enable decisions on the future service and property requirements to be integrated and reflect corporate and community needs.

- 8.4 It is recognised that to enable the delivery of this ambitious programme, that sufficient financial and staff resources are prioritised to enable its successful implementation.
- 8.5 The undertaking of this programme will provide Falkirk Council with an efficient property estate that continues to support service delivery to our communities and is both sustainable and affordable.

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Director of Place Services

Date: 25 November 2022

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Appendices:-

Appendix 1A – Themes from Community Conversations and Community Feedback

Appendix 1B – SPR progress to Date

Appendix 1C – Analysis of Changes to the portfolio

Appendix 2A,2B and 2C – Property categories and phases

Appendix 3 – Sport and Leisure Admissions and Subsidy

Appendix 4 – Community Engagement Plan

Appendix 5A and 5B – EPIA Process, High Level Screening and Mid-Level

Assessment

(or ‘None’)

List of Background Papers:

Strategic Property Review general files

Property Strategy 2021 - 2026

Corporate Asset Management Strategy 2021 - 2026

Advise as to whether any papers were relied on in the preparation of this report in terms of the Local Government (Scotland) Act 1973.

Appendix 1A - General Themes from Community Conversations

Practical Aspects

Accessibility

Access to technology

Cost of renting space / equipment

Environment / Energy efficiency

Parking

Safety / Lighting

Transport / Travel

Usage rates (maximise)

Control

Schools: resolving long standing problems with community use

Community Facility v School used by community

Ease of use / booking procedure

Support for Communities

Types of Space

Balance in local/Falkirk wide assets

Colocation / Hubs

Cultural innovation

Flagship buildings

Heritage / History / Character

Outdoor space

Quality / Modern & Aesthetically pleasing

Space for Children / Youth

Training opportunities

The right 'types' of facilities

Budget Engagement and SPR Previous Findings

73% Agreed the Council should operate fewer buildings to save money

41% Agreed that the Council should change or reduce the opening hours of some public services and buildings

33% Agreed that communities should have more responsibility for managing and maintain services

APPENDIX 1B – STRATEGIC PROPERTY REVIEW PROGRESS

Summary of SPR Implementation Plan Projects – Work in Progress and Completed:

Transformation

- Delivery of customer facing advice through 3 new locality-based Advice Hubs and appointments Hub at the Burgh Buildings
- Work underway to rationalise and adapt offices to new ways of working e.g. Foundry, Falkirk Stadium, Grangemouth SW office, Carronbank House – Sealock House, Denny Town House surplus
- Delivery of ELC 1140 Hour Expansion Programme
- Investment in new school extensions and upgrading existing properties
- Investment in specialist properties with district or regional impact has been ongoing e.g. Crematorium, Mariner Centre, Grangemouth Stadium

Rationalisation

Examples of properties which have been closed in line with the principles of the SPR. This includes:

- Oakbank Care Home, Stenhousemuir SW Office and Bainsford SW - redeveloped for Council Housing
- Polmont and Bothkennar Community Halls; Weedingshall Education Unit; Stenhousemuir One Stop Shop - sold for development
- Limerigg and Bothkennar Schools – mothballed
- All Automated WC's – decommissioned
- All public toilets except Blackness closed
- Bo'ness and Camelon One Stop Shop – leases terminated
- Falkirk OSS – Callendar Sq closed
- Municipal Buildings and Chambers
- Park St Community Ed Centre
- Queen St Nursery
- Larbert Day Nursery
- Torwoodhall Care Home

New Opportunities for Community Delivery Models

- The Council has promoted the opportunity for the community to operate or acquire Council facilities via the web pages since the introduction of the Community Empowerment (Scotland) Act.
- There have been several enquiries and a very successful lease transfer of Woodlands Games Hall, Grangemouth Golf Club & Denny men's Shed
- The communities team are progressing actions for transfer of community halls with updates supplied to the Education, Children and Young People Executive – Westfield and Tamfourhill already transferred
- As a result of feedback from the community it is recognised that the Council's support and access to funding is vital.

Appendix 1C - Change (to date)

Type of Property	2016-17		Now		Change		Change
	No.	sqm	No.	sqm	No.	sqm	sqm (%)
Schools - Nursery	8	4,735.00	12	7,385.99	4	2,650.99	35.89
Schools - Primary	51	116,079.77	49	115,072.58	-2	-1,007.19	-0.87
Schools - Secondary	8	121,796.93	8	121,674.43	0	-122.50	0.10
Schools - ASN	5	11,273.90	5	16,355.59	0	5,081.69	31.07
Libraries	8	5,347.54	8	5,731.03	0	383.49	6.69
Office, Admin Building	29	30,006.09	20	16,998.93	-9	-13,007.17	-43.35
Depots	8	8,982.11	3	7,291.38	-5	-1,690.72	-18.82
Sports and Outdoor Learning	52	28,175.88	47	25,346.73	-5	-2,829.15	-10.04
Community Buildings	36	15,199.73	33	15,478.97	-3	279.24	1.84
Bothy/Store	22	8,521.25	20	7,687.50	-2	-833.76	-9.78
Day Centre	8	5,122.34	5	3,114.00	-3	-2,008.34	-39.21
Residential Home	8	8,291.14	7	6,994.00	-1	-1,297.14	-15.64
Park Buildings	13	2,032.30	10	1,457.42	-3	-574.88	-28.29
Public Convenience	13	461.93	2	104.55	-11	-357.37	-77.37
One Stop Shops	7	3,203.29			-7	-3,203.29	-100.00
Bothy/Cemetery	6	542.62	9	584.32	3	41.70	7.14
Museums	3	4,719.44	3	4,719.44	0		
Town Halls	3	5,147.07	3	4,576.03	0	-571.04	-11.09
Misc	2	84.50	4	1,101.37	2	1,016.87	92.33
Recycling Centre	2	600.60	2	600.60	0		
Box Office	1	65.12			-1	-65.12	-100.00
Cemeteries/Crematoria	1	772.42	1	772.42	0		
Eductaion Non Schools	1	478.73			-1	-478.73	-100.00
Registrars	1	457.20	1	458.73	0		
Totals	296	382,096.91	252	363,506.01	-44	-18,592.44	-4.87

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Schools - Nursery	Borrowstoun ELCC	Bo'ness	0.00	£33,559.50	N/A	
Core	Schools - Nursery	Bonnypark ELCC	Bonnybridge	19.26	£37,971.63	N/A	
Core	Schools - Nursery	Glenburn ELCC	Hallglen	29.59	£52,800.00	N/A	
Core	Schools - Nursery	Langlees ELCC	Bainsford	0.00	£3,950.00	N/A	
Core	Schools - Nursery	Woodlands ELCC	Falkirk	0.00	£2,181.19	N/A	
Core	Schools - Nursery	Abbotsgrange ELCC	Grangemouth	0.00	£2,668.54	N/A	
Core	Schools - Nursery	Parkhill ELCC	Polmont	0.00	£22,800.88	N/A	
Core	Schools - Nursery	Kinnaird Waters ELCC	Larbert	30.52	£30,760.00	N/A	
Core	Schools - Nursery	Myot View ELCC	Denny	59.57	£66,072.69	N/A	
Core	Schools - Nursery	Camelon ELCC	Camelon	67.69	£76,487.18	N/A	
Core	Schools - Nursery	Woodburn Day Nursery	Falkirk	2.44	£24,699.04	N/A	
Core	Schools - Nursery	Rannoch ELCC	Grangemouth	35.69	£60,500.00	N/A	
Core	Schools - Nursery	Inchlair ELCC	Stenhousemuir	2.91	£15,434.12	N/A	
Core	Schools - Primary	Blackness Primary School	Bo'ness	18.80	£32,831.40	N/A	
Core	Schools - Primary	Blackness Community Hall	Bo'ness	0.00	£7,566.06	N/A	
Core	Schools - Primary	Kinneil Primary School	Bo'ness	126.18	£149,612.98	N/A	
Core	Schools - Primary	St Marys RC Primary School	Bo'ness	79.66	£137,574.47	N/A	
Core	Schools - Primary	Grange Primary School	Bo'ness	75.03	£134,052.13	N/A	
Core	Schools - Primary	Deanburn Primary School	Bo'ness	103.36	£215,580.00	N/A	
Core	Schools - Primary	Bo'ness Public School	Bo'ness	60.87	£122,296.06	N/A	
Core	Schools - Primary	St Joseph's RC Primary School	High Bonnybridge	46.12	£92,264.29	N/A	
Core	Schools - Primary	Nethermains Primary School	Denny	73.48	£157,015.42	N/A	
Core	Schools - Primary	St Patrick's RC Primary School	Denny	66.37	£150,236.16	N/A	
Core	Schools - Primary	Denny Primary School	Denny	69.32	£143,340.00	N/A	
Core	Schools - Primary	Dunipace Primary School	Dunipace	60.31	£97,685.77	N/A	
Core	Schools - Primary	Bonnybridge Primary School	Bonnybridge	71.80	£169,268.48	N/A	
Core	Schools - Primary	Head of Muir Primary School	Head of Muir	68.43	£144,395.11	N/A	
Core	Schools - Primary	Antonine Primary School	High Bonnybridge	47.80	£158,309.47	N/A	
Core	Schools - Primary	Bainsford Primary School	Bainsford	75.82	£141,371.28	N/A	
Core	Schools - Primary	Bankier Primary School	Banknock	115.35	£135,413.21	N/A	
Core	Schools - Primary	Easter Carmuirs Primary School	Falkirk	70.53	£163,996.47	N/A	
Core	Schools - Primary	Carmuirs Primary School	Falkirk	56.57	£93,530.36	N/A	
Core	Schools - Primary	Carron Primary School	Carron	102.45	£152,860.90	N/A	
Core	Schools - Primary	Carronshore Primary School	Carronshore	99.18	£206,411.39	N/A	
Core	Schools - Primary	Bantaskin Primary School	Falkirk	90.80	£163,763.34	N/A	

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Schools - Primary	Comely Park Primary School	Falkirk	123.85	£181,793.11	N/A	
Core	Schools - Primary	Langlees Primary School	Falkirk	78.82	£187,551.71	N/A	
Core	Schools - Primary	St Andrew's Primary School	Falkirk	100.18	£189,818.11	N/A	
Core	Schools - Primary	St Francis Xaviers RC Primary	Falkirk	90.75	£206,780.00	N/A	
Core	Schools - Primary	New Victoria Primary School	Falkirk	136.05	£213,690.00	N/A	
Core	Schools - Primary	Hallglen Primary School	Falkirk	82.55	£215,650.00	N/A	
Core	Schools - Primary	Bowhouse Primary School	Grangemouth	89.11	£185,312.46	N/A	
Core	Schools - Primary	Sacred Heart RC Primary School	Grangemouth	72.20	£170,542.19	N/A	
Core	Schools - Primary	Beancross Primary School	Grangemouth	91.50	£192,270.00	N/A	
Core	Schools - Primary	Moray Primary School	Grangemouth	159.24	£206,847.82	N/A	
Core	Schools - Primary	Avonbridge Primary School	Avonbridge	29.98	£54,880.85	N/A	
Core	Schools - Primary	California Primary School	California	33.83	£71,932.59	N/A	
Core	Schools - Primary	Laurieston Primary School	Laurieston	45.46	£140,130.92	N/A	
Core	Schools - Primary	St Margarets Primary School	Polmont	105.82	£225,616.37	N/A	
Core	Schools - Primary	Shieldhill Primary School	Shieldhill	89.17	£151,931.68	N/A	
Core	Schools - Primary	Slamannan Primary School	Slamannan	104.66	£101,623.80	N/A	
Core	Schools - Primary	Drumbowie Primary School	Standburn	14.81	£29,732.88	N/A	
Core	Schools - Primary	Whitecross Primary School	Whitecross	52.42	£74,307.80	N/A	
Core	Schools - Primary	Wallacestone Primary School	Brightons	85.16	£253,467.62	N/A	
Core	Schools - Primary	Westquarter Primary School	Westquarter	23.71	£159,770.79	N/A	
Core	Schools - Primary	Maddiston Primary School	Maddiston	156.50	£340,177.48	N/A	
Core	Schools - Primary	Airth Primary School	Airth	45.13	£91,593.38	N/A	
Core	Schools - Primary	Ladeside Primary School	Larbert	106.56	£208,011.03	N/A	
Core	Schools - Primary	Larbert Village Primary School	Larbert	81.78	£196,318.73	N/A	
Core	Schools - Primary	Kinnaird Primary School	Larbert	177.73	£379,692.16	N/A	
Core	Schools - Primary	Stenhousemuir Primary School	Stenhousemuir	103.95	£185,910.00	N/A	
Core	Schools - Primary	St Bernadettes Primary School	Stenhousemuir	95.75	£180,226.32	N/A	
Core	Schools - Secondary	Bo'ness Academy	Bo'ness	621.17	£212,093.73	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Denny High School	Denny	698.29	£867,028.13	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Graeme High School	Falkirk	797.16	£545,552.78	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	St Mungo's RC High School	Falkirk	646.29	£743,053.00	N/A	Swimming pool subject to rationalisation review

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Schools - Secondary	Falkirk High School	Falkirk	595.96	£828,883.66	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Grangemouth High School	Grangemouth	487.91	£686,744.18	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Braes High School	Reddingmuirhead	672.96	£474,098.78	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Larbert High School	Stenhousemuir	0.00	£563,678.04	N/A	Swimming pool subject to rationalisation review
Core	Schools - ASN	Windsor Park School	Falkirk	2.23	£16,278.13	N/A	
Core	Schools - ASN	Mariner Support	Laurieston	98.68	£145,811.82	N/A	
Core	Schools - ASN	Carrongrange High School	Grangemouth	158.35	£234,015.69	N/A	
Core	Schools - ASN	Thistle Wing Annexe	Larbert	0.00	£2,187.70	N/A	
Core	Libraries	Bo'ness Library	Bo'ness	41.36	£69,135.68	N/A	Part of Integrated Services Review
Core	Libraries	Bonnybridge Library	Bonnybridge	14.07	£24,053.88	N/A	Part of Integrated Services Review
Core	Libraries	Falkirk Library & Advice Hub	Falkirk	101.13	£164,040.46	N/A	Part of Integrated Services Review and new Town Hall proposals
Core	Libraries	Denny Library	Denny	14.53	£58,277.97	N/A	Part of Integrated Services Review
Core	Libraries	Grangemouth Library	Grangemouth	44.70	£64,849.64	N/A	Part of Integrated Services Review
Core	Libraries	Meadowbank Library	Polmont	16.39	£54,086.80	N/A	Part of Integrated Services Review
Core	Libraries	Slamannan Library	Slamannan	0.70	£7,749.86	N/A	Part of Integrated Services Review
Core	Libraries	Larbert Library	Stenhousemuir	17.89	£90,790.00	N/A	Part of Integrated Services Review
Core	Office, Admin Building	Denny Advise Hub & Office, Carronbank House	Denny	72.78	£26,740.00	N/A	Retain
Core	Office, Admin Building	The Forum	Falkirk	100.15	£110,630.00	N/A	Retain
Core	Office, Admin Building	Grangemouth Advice Hub & Office, York Square	Grangemouth	25.76	£37,121.65	N/A	Part of Office Modernisation review

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Office, Admin Building	Suite 1A 1st Floor, Falkirk Stadium	Falkirk	80.80	£276,015.46	N/A	Retain
Non Core	Office, Admin Building	Suite 2A & B Falkirk Stadium	Falkirk	11.42	£52,786.31	N/A	Retain
Non Core	Office, Admin Building	Grangemouth SWO	Grangemouth	56.96	£25,562.97	N/A	Retain
Non Core	Office, Admin Building	The Foundry	Larbert	137.78	£209,193.92	N/A	Retain
Core	Depots	Dalgrain Depot	Grangemouth	47.32	£288,977.30	N/A	Retain
Core	Depots	Inchyra Depot	Grangemouth	78.50	£226,972.02	N/A	Retain
Core	Depots	Earls Road Depot	Grangemouth	154.97	£125,027.55	N/A	Retain
Non Core	Sports and Outdoor Learning	Mariner Leisure Centre	Camelon	781.95	£403,848.63	N/A	Regional
Non Core	Sports and Outdoor Learning	Grangemouth Sports Complex	Grangemouth	559.45	£516,423.12	N/A	Regional
Core	Bothy/Stores	Roughmute Recycling Depot	Bonnybridge	40.56	£159,104.48	N/A	
Core	Bothy/Stores	Kinneil Kerse Recycling Depot	Bo'ness	16.70	£76,629.72	N/A	
Non Core	Bothy/Stores	Archive Store, Bankside	Falkirk	4.35	£11,731.20	N/A	Stores review
Non Core	Bothy/Stores	Helix Store, West Mains	Grangemouth	1.56	£6,049.87	N/A	Retain
Core	Residential Home	Thornton Gardens Care Home	Bonnybridge	52.35	£42,760.17	N/A	Retain
Core	Residential Home	Burnbrae Home	Falkirk	109.00	£87,310.00	N/A	Retain
Core	Residential Home	Grahamston House	Falkirk	124.55	£101,000.00	N/A	Retain
Core	Residential Home	Summerford House	Falkirk	140.33	£84,040.00	N/A	Retain
Core	Residential Home	Braes Residential Unit	Falkirk	20.82	£31,028.23	N/A	Retain
Core	Residential Home	Cunningham House	Grangemouth	114.96	£76,700.00	N/A	Retain
Core	Residential Home	Tremanna Childrens Unit	Slamannan	16.58	£40,551.98	N/A	Retain
Core	Day Centre	Joint Dementia Initiative	Falkirk	1.68	£14,227.14	N/A	Retain
Core	Day Centre	Lodge House	Falkirk	9.28	£2,370.00	N/A	Retain
Core	Day Centre	Dundas Resource Centre	Grangemouth	124.21	£110,254.06	N/A	Retain
Core	Day Centre	Oswald Avenue Day Centre	Grangemouth	47.81	£41,186.48	N/A	Retain
Core	Day Centre	85 Grahams Road	Falkirk	5.24	£5,665.47	N/A	Retain
Non Core	Park Buildings	Plaza Café, Helix Park	Falkirk	0.00	£150.00	N/A	Retain
Non Core	Park Buildings	Helix Visitor Centre	Falkirk	35.32	£21,223.80	N/A	Retain
Non Core	Museums	Kinneil Museum	Bo'ness	10.88	£13,753.42	N/A	Part of parks review/masterplan

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Museums	Callendar House	Falkirk	33.49	£288,610.00	N/A	Retain
Non Core	Museums	Hippodrome	Bo'ness	24.01	£43,068.95	N/A	Lease termination 2028 break option April 2023
Core	Other	Travelling Peoples Site, Redding	Redding	31.29	£30,932.11	N/A	Retain
Core	Other	Dalgrain Car Park	Grangemouth	0.00	£10,867.50	N/A	Retain
Core	Cemeteries/ Crematoria	Falkirk Council Crematorium	Falkirk	387.55	£235,155.49	N/A	Retain
Non Core	Office, Admin Building	Laurieston SWO	Laurieston	2.99	£1,632.05	Phase 1	Part of Office Modernisation review
Non Core	Office, Admin Building	Meadowbank SWO	Polmont	2.81	£1,340.00	Phase 1	Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Denny Football Centre	Denny	0.00	£61,167.40	Phase 1	Closed
Non Core	Sports and Outdoor Learning	Club House G'mouth Golf Club	Grangemouth	3.49	£2,318.88	Phase 1	Club lease
Non Core	Sports and Outdoor Learning	Action Outdoors Centre, Reddng Road	Brightons	0.00	£740.00	Phase 1	Closed
Non Core	Bothy/Stores	Redding Depot	Redding	0.00	£8,149.84	Phase 1	
Non Core	Bothy/Stores	N/R 13/14, Newhouse Business Park	Grangemouth	0.37	£297.34	Phase 1	
Non Core	Bothy/Stores	Grangmouth Golf Course Compound	Grangemouth	15.51	£18,423.34	Phase 1	
Non Core	Office, Admin Building	Denny Business Centre, Rooms 1, 2, 4-9, 11 & 16	Denny	37.88	£73,368.79	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Criminal Justice, 84 Grahams Road	Falkirk	6.73	£17,938.23	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Cemetery Office, Dorrator Road, Camelon	Falkirk	1.93	£9,268.30	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Joint Intergrated Team Base, Glasgow Road	Falkirk	73.05	£83,885.32	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Rossvail, Glasgow Road	Camelon	4.98	£17,786.10	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Leaving Care Team, 1 Etna Road	Falkirk	7.96	£46,665.69	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Social Work Unit, Falkirk Community Hospital	Falkirk	10.76	£2,564.02	Phase 2	Part of Office Modernisation review

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Office, Admin Building	Brockville	Falkirk	71.47	£85,320.00	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Old Burgh Building	Falkirk	15.36	£53,991.90	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Municipal Chambers	Grangemouth	65.45	£99,780.86	Phase 2	Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Douglas Park Pavilion	Bo'ness	0.84	£1,872.73	Phase 2	
Non Core	Sports and Outdoor Learning	Duncan Stewart Pavilion	Bonnybridge	0.61	£1,809.03	Phase 2	
Non Core	Sports and Outdoor Learning	Loch Park Pavilion	High Bonnybridge	1.82	£2,849.91	Phase 2	
Non Core	Sports and Outdoor Learning	Dawson Park Pavilion	Bainsford	0.12	£1,965.91	Phase 2	
Non Core	Sports and Outdoor Learning	Sunnyside Pavilion	Camelon	3.24	£16,369.88	Phase 2	
Non Core	Sports and Outdoor Learning	Easter Carmuir's Pavilion	Camelon	1.52	£5,210.02	Phase 2	
Non Core	Sports and Outdoor Learning	Gairdoch Pavilion	Carronshore	0.50	£2,951.24	Phase 2	
Non Core	Sports and Outdoor Learning	Dollar Park Kiosk	Falkirk	2.81	£11,804.49	Phase 2	
Non Core	Sports and Outdoor Learning	Victoria Park Pavilion	Falkirk	5.61	£2,925.05	Phase 2	
Non Core	Sports and Outdoor Learning	Zetland Park Pavilion	Grangemouth	12.05	£16,395.55	Phase 2	
Non Core	Sports and Outdoor Learning	Glensburgh Pavilion	Grangemouth	0.99	£2,126.80	Phase 2	
Non Core	Sports and Outdoor Learning	Inchyra Road Pavilion	Grangemouth	3.70	£8,440.32	Phase 2	
Non Core	Sports and Outdoor Learning	Rannoch Park Pavilion	Grangemouth	0.45	£1,534.83	Phase 2	
Non Core	Sports and Outdoor Learning	California Pavilion	California	0.11	£865.62	Phase 2	

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Sports and Outdoor Learning	Annet Road Pavilion	Head of Muir	0.56	£1,228.47	Phase 2	
Non Core	Sports and Outdoor Learning	Laurieston Pavilion	Laurieston	0.06	£1,355.85	Phase 2	
Non Core	Sports and Outdoor Learning	Letham Pavilion	Letham	0.14	£2,040.36	Phase 2	
Non Core	Sports and Outdoor Learning	St Margaret's Park Pavilion	Polmont	2.59	£2,890.26	Phase 2	
Non Core	Sports and Outdoor Learning	Overton Park Pavilion	Redding	0.19	£1,361.73	Phase 2	
Non Core	Sports and Outdoor Learning	Shieldhill Pavilion	Shieldhill	0.00	£916.32	Phase 2	
Non Core	Sports and Outdoor Learning	Skinflats Pavilion	Skinflats	0.67	£1,356.88	Phase 2	
Non Core	Sports and Outdoor Learning	Slamannan Pavilion	Slamannan	0.00	£868.42	Phase 2	
Non Core	Sports and Outdoor Learning	Whitecross Pavilion	Whitecross	1.29	£2,076.97	Phase 2	
Non Core	Sports and Outdoor Learning	Laurie Park Pavilion	Brightons	3.67	£3,192.37	Phase 2	
Non Core	Sports and Outdoor Learning	Maddiston Pavilion	Maddiston	0.52	£1,714.84	Phase 2	
Non Core	Sports and Outdoor Learning	Airth Pavilion	Airth	3.13	£3,851.54	Phase 2	
Non Core	Sports and Outdoor Learning	Stenhousemuir Pavilion	Carron	0.50	£1,625.69	Phase 2	
Non Core	Sports and Outdoor Learning	Lido Crownest Pavilion	Stenhousemuir	0.65	£2,714.88	Phase 2	
Non Core	Sports and Outdoor Learning	Polmonthill Ski Centre	Falkirk	3.28	£75,118.00	Phase 2	
Non Core	Sports and Outdoor Learning	Bo'ness Recreation Centre	Bo'ness	511.09	£682,658.00	Phase 2	
Non Core	Sports and Outdoor Learning	Bankier Sports Hall	Banknock	6.03	£25,060.00	Phase 2	

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Sports and Outdoor Learning	Outdoor Learning Centre, Muiravonside	Linlithgow	9.55	£7,071.66	Phase 2	Link to parks review
Non Core	Sports and Outdoor Learning	Stenhousemuir Sports Centre (Carron Gymnastics Centre)	Carron	40.62	£56,762.50	Phase 2	Alternative delivery model
Non Core	Sports and Outdoor Learning	Stenhousemuir Gym	Stenhousemuir	53.01	£144,323.05	Phase 2	Lease expiry 2025
Non Core	Community Buildings	Cowdenhill Community Hall	Bo'ness	6.05	£4,640.00	Phase 2	
Non Core	Community Buildings	Ettrick/Dochart Community Hall	Hallglen	14.99	£10,693.98	Phase 2	
Non Core	Community Buildings	Dalgrain Community Hall	Grangemouth	10.51	£6,510.00	Phase 2	
Non Core	Community Buildings	Bowhouse Community Hall	Grangemouth	26.68	£9,140.00	Phase 2	
Non Core	Community Buildings	Newlands Community Hall	Grangemouth	25.51	£9,949.20	Phase 2	
Non Core	Community Buildings	Avonbridge Community Centre	Avonbridge	12.26	£4,737.54	Phase 2	
Non Core	Community Buildings	California Community Hall	California	1.95	£8,530.00	Phase 2	
Non Core	Community Buildings	Laurieston Community Hall	Laurieston	3.09	£2,460.00	Phase 2	
Non Core	Community Buildings	Limerigg Community Hall	Limerigg	0.56	£750.00	Phase 2	
Non Core	Community Buildings	Reddingmuirhead Comm Centre	Reddingmuirhead	16.93	£6,350.00	Phase 2	Not owned by Council
Non Core	Community Buildings	Shieldhill Community Hall	Shieldhill	12.87	£9,120.00	Phase 2	
Non Core	Community Buildings	Brightons Community Hall	Brightons	14.13	£5,600.00	Phase 2	
Core	Bothy/Stores	Links Court Yard	Bo'ness	0.02	£1,330.71	Phase 2	
Non Core	Bothy/Stores	Car Park Attendants Office	Falkirk	4.45	£3,038.44	Phase 2	
Non Core	Bothy/Stores	Callendar Park Depot	Falkirk	4.40	£13,120.32	Phase 2	Part of parks review
Non Core	Bothy/Stores	Glebe Street Bothy	Falkirk	2.66	£345.95	Phase 2	
Non Core	Bothy/Stores	26b Abbotsinch Road	Grangemouth	1.43	£38,001.04	Phase 2	
Non Core	Bothy/Stores	Burnbank Store	Falkirk	0.00	£1,598.00	Phase 2	
Non Core	Bothy/Stores	Theatre Workshop and Store	Denny	0.16	£14,402.89	Phase 2	Christmas lights store
Non Core	Bothy/Stores	Stable Block, Callendar Park	Falkirk	0.00	£0.00	Phase 2	
Non Core	Bothy/Stores	7 Tamfourhill Avenue	Falkirk	11.45	£42,026.53	Phase 2	Grangemouth clock
Non Core	Bothy/Stores	11 Tamfourhill Avenue	Falkirk	0.23	£10,805.89	Phase 2	
Non Core	Bothy/Stores	8 Lammermoor Avenue	Falkirk	0.92	£29,302.48	Phase 2	
Non Core	Bothy/Stores	5 Abbotsinch Court	Grangemouth	0.07	£10,564.40	Phase 2	
Non Core	Bothy/Stores	Grangemouth Museum Workshop	Grangemouth	57.27	£81,672.27	Phase 2	
Non Core	Bothy/Stores	Joint Loans Equipment Store, West Mains	Grangemouth	103.62	£124,850.00	Phase 2	
Non Core	Bothy/Stores	Social Work File Store, West Mains	Grangemouth	4.18	£19,210.00	Phase 2	
Non Core	Park Buildings	Zetland Park Bothy	Grangemouth	2.45	£3,860.03	Phase 2	
Non Core	Park Buildings	Muiravonside Farm	Linlithgow	3.15	£24,261.99	Phase 2	Part of parks review

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Park Buildings	Dovecot, Callendar Park	Falkirk	0.00	£0.00	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Dovecot	Linlithgow	0.00	£2,315.90	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Steading Stores	Linlithgow	0.37	£630.02	Phase 2	Part of parks review
Non Core	Park Buildings	Callendar Park Kiosk	Falkirk	0.84	£14,756.82	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Cafe	Linlithgow	2.23	£1,710.39	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Visitor Centre	Linlithgow	1.11	£1,049.17	Phase 2	Part of parks review
Non Core	Public Convenience	WC Blackness	Blackness	0.26	£11,825.34	Phase 2	
Non Core	Public Convenience	WC Callendar Park	Falkirk	1.07	£1,219.70	Phase 2	
Non Core	Bothy/Cemetery	Grandsable Cemetery Store	Polmont	0.00	£1,216.55	Phase 2	
Non Core	Bothy/Cemetery	Store New Grandsable Cemetery	Polmont	2.56	£7,760.58	Phase 2	
Non Core	Bothy/Cemetery	Store Bo'ness Cemetery	Bo'ness	0.00	£2,367.62	Phase 2	
Non Core	Bothy/Cemetery	New Carriden Bothy	Bo'ness	4.26	£2,994.69	Phase 2	
Non Core	Bothy/Cemetery	Denny Cemetery Bothy	Denny	0.00	£0.00	Phase 2	
Non Core	Bothy/Cemetery	Crematorium Bothy	Camelon	0.00	£881.16	Phase 2	
Non Core	Bothy/Cemetery	Store Muiravonside Cemetery	Linlithgow	0.11	£2,426.32	Phase 2	
Non Core	Bothy/Cemetery	Store Hills of Dunipace Cemetery	Larbert	0.37	£2,252.31	Phase 2	
Non Core	Bothy/Cemetery	Larbert Cemetery Store	Stenhousemuir	3.41	£6,968.45	Phase 2	
Non Core	Other	Bothkennar Primary School	Skinflats	17.98	£32,552.03	Phase 2	
Non Core	Community Buildings	Airth Community Hall	Airth	9.75	£4,166.95	Phase 2	
Non Core	Sports and Outdoor Learning	Anderson Park Pavilion	Bonnybridge	0.54	£1,116.62	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Bottom Castle Park Pavilion/Tygetshaugh	Dunipace	77.83	£12,029.24	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Stirling Road Pavilion	Camelon	0.43	£2,548.98	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Glen Park Pavilion	Hallglen	0.69	£1,240.83	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Russel Park Pavilion	Larbert	0.31	£1,010.04	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Denny Sports Centre	Denny	35.32	£40,624.82	Phase 3	
Non Core	Sports and Outdoor Learning	Grangemouth Sports Stadium	Grangemouth	145.39	£335,294.00	Phase 3	Regional - alternative delivery model
Non Core	Sports and Outdoor Learning	Polmont Sports Centre	Polmont	51.95	£57,255.00	Phase 3	

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Community Buildings	Bonnybridge C.E. Unit	Bonnybridge	47.35	£59,388.80	Phase 3	
Non Core	Community Buildings	Banknock Community Centre	Banknock	7.23	£11,020.00	Phase 3	
Non Core	Community Buildings	Bankier C.E. Unit	Banknock	1.21	£6,479.74	Phase 3	
Non Core	Community Buildings	Broompark Community Centre	Denny	18.05	£8,630.00	Phase 3	
Non Core	Community Buildings	Denny P.S. C.E. Unit	Denny	9.46	£13,400.00	Phase 3	
Non Core	Community Buildings	Bainsford Community Centre	Bainsford	6.22	£29,760.00	Phase 3	
Non Core	Community Buildings	Thornhill Community Centre	Falkirk	5.87	£2,975.18	Phase 3	
Non Core	Community Buildings	Excellence in Childcare Centre	Bainsford	4.60	£11,689.04	Phase 3	
Non Core	Community Buildings	Westquarter Community Centre	Westquarter	101.31	£16,941.43	Phase 3	
Non Core	Community Buildings	Camelon Community Project	Camelon	160.00	£119,535.07	Phase 3	
Non Core	Community Buildings	Grangemouth C.E. Unit	Grangemouth	69.14	£17,210.00	Phase 3	
Non Core	Community Buildings	Kersiebank C.E. Centre	Grangemouth	15.60	£11,220.00	Phase 3	
Non Core	Community Buildings	Slamannan C.E. Centre	Slamannan	41.28	£57,327.06	Phase 3	
Non Core	Community Buildings	Shieldhill CE Wing	Shieldhill	1.76	£4,277.32	Phase 3	
Non Core	Community Buildings	Greenpark C.E. Centre	Polmont	33.77	£47,120.00	Phase 3	
Non Core	Community Buildings	Grange C.E. Centre	Brightons	33.94	£56,324.53	Phase 3	
Non Core	Community Buildings	Tryst C.E. Centre	Stenhousemuir	20.04	£44,428.24	Phase 3	
Non Core	Community Buildings	Dawson Centre, Davids Loan	Falkirk	40.24	£71,942.23	Phase 3	
Non Core	Community Buildings	Carronshore Community Centre	Carronshore	20.32	£10,496.54	Phase 3	
Non Core	Community Buildings	Maddiston Community Centre	Maddiston	17.71	£26,430.00	Phase 3	
Non Core	Town Halls	Bo'ness Town Hall	Bo'ness	55.27	£69,620.00	Phase 3	
Non Core	Town Halls	Grangemouth Town Hall	Grangemouth	62.51	£58,273.39	Phase 3	
Non Core	Town Halls	Dobbie Hall	Stenhousemuir	0.00	£6,271.01	Phase 3	
Non Core	Other	Printworks, Castle Place	Falkirk	18.31	£51,361.10	N/A	

Appendix 2A - Modernisation / Rationalisation Phases (By use)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
				Total	£21,418,071.35		

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core							
Core	Schools - Nursery	Borrowstoun ELCC	Bo'ness	0.00	£33,559.50	N/A	
Core	Schools - Nursery	Bonnypark ELCC	Bonnybridge	19.26	£37,971.63	N/A	
Core	Schools - Nursery	Glenburn ELCC	Hallglen	29.59	£52,800.00	N/A	
Core	Schools - Nursery	Langlees ELCC	Bainsford	0.00	£3,950.00	N/A	
Core	Schools - Nursery	Woodlands ELCC	Falkirk	0.00	£2,181.19	N/A	
Core	Schools - Nursery	Abbotsgrange ELCC	Grangemouth	0.00	£2,668.54	N/A	
Core	Schools - Nursery	Parkhill ELCC	Polmont	0.00	£22,800.88	N/A	
Core	Schools - Nursery	Kinnaird Waters ELCC	Larbert	30.52	£30,760.00	N/A	
Core	Schools - Nursery	Myot View ELCC	Denny	59.57	£66,072.69	N/A	
Core	Schools - Nursery	Camelon ELCC	Camelon	67.69	£76,487.18	N/A	
Core	Schools - Nursery	Woodburn Day Nursery	Falkirk	2.44	£24,699.04	N/A	
Core	Schools - Nursery	Rannoch ELCC	Grangemouth	35.69	£60,500.00	N/A	
Core	Schools - Nursery	Inchlair ELCC	Stenhousemuir	2.91	£15,434.12	N/A	
Core	Schools - Primary	Blackness Primary School	Bo'ness	18.80	£32,831.40	N/A	
Core	Schools - Primary	Blackness Community Hall	Bo'ness	0.00	£7,566.06	N/A	
Core	Schools - Primary	Kinneil Primary School	Bo'ness	126.18	£149,612.98	N/A	
Core	Schools - Primary	St Marys RC Primary School	Bo'ness	79.66	£137,574.47	N/A	
Core	Schools - Primary	Grange Primary School	Bo'ness	75.03	£134,052.13	N/A	
Core	Schools - Primary	Deanburn Primary School	Bo'ness	103.36	£215,580.00	N/A	
Core	Schools - Primary	Bo'ness Public School	Bo'ness	60.87	£122,296.06	N/A	
Core	Schools - Primary	St Joseph's RC Primary School	High Bonnybridge	46.12	£92,264.29	N/A	
Core	Schools - Primary	Nethermains Primary School	Denny	73.48	£157,015.42	N/A	
Core	Schools - Primary	St Patrick's RC Primary School	Denny	66.37	£150,236.16	N/A	
Core	Schools - Primary	Denny Primary School	Denny	69.32	£143,350.00	N/A	
Core	Schools - Primary	Dunipace Primary School	Dunipace	60.31	£97,685.77	N/A	
Core	Schools - Primary	Bonnybridge Primary School	Bonnybridge	71.80	£169,268.48	N/A	
Core	Schools - Primary	Head of Muir Primary School	Head of Muir	68.43	£144,395.11	N/A	
Core	Schools - Primary	Antonine Primary School	High Bonnybridge	47.80	£158,309.47	N/A	
Core	Schools - Primary	Bainsford Primary School	Bainsford	75.82	£141,371.28	N/A	
Core	Schools - Primary	Bankier Primary School	Banknock	115.35	£135,413.21	N/A	
Core	Schools - Primary	Easter Carmuirs Primary School	Falkirk	70.53	£163,996.47	N/A	
Core	Schools - Primary	Carmuirs Primary School	Falkirk	56.57	£93,530.36	N/A	
Core	Schools - Primary	Carron Primary School	Carron	102.45	£152,860.90	N/A	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Schools - Primary	Carronshore Primary School	Carronshore	99.18	£206,411.39	N/A	
Core	Schools - Primary	Bantaskin Primary School	Falkirk	90.80	£163,763.34	N/A	
Core	Schools - Primary	Comely Park Primary School	Falkirk	123.85	£181,793.11	N/A	
Core	Schools - Primary	Langlees Primary School	Falkirk	78.82	£187,551.71	N/A	
Core	Schools - Primary	St Andrew's Primary School	Falkirk	100.18	£189,818.11	N/A	
Core	Schools - Primary	St Francis Xaviers RC Primary	Falkirk	90.75	£206,780.00	N/A	
Core	Schools - Primary	New Victoria Primary School	Falkirk	136.05	£213,690.00	N/A	
Core	Schools - Primary	Hallglen Primary School	Falkirk	82.55	£215,650.00	N/A	
Core	Schools - Primary	Bowhouse Primary School	Grangemouth	89.11	£185,312.46	N/A	
Core	Schools - Primary	Sacred Heart RC Primary School	Grangemouth	72.20	£170,542.19	N/A	
Core	Schools - Primary	Beancross Primary School	Grangemouth	91.50	£192,270.00	N/A	
Core	Schools - Primary	Moray Primary School	Grangemouth	159.24	£206,847.82	N/A	
Core	Schools - Primary	Avonbridge Primary School	Avonbridge	29.98	£54,880.85	N/A	
Core	Schools - Primary	California Primary School	California	33.83	£71,932.59	N/A	
Core	Schools - Primary	Laurieston Primary School	Laurieston	45.46	£140,130.92	N/A	
Core	Schools - Primary	St Margarets Primary School	Polmont	105.82	£225,616.37	N/A	
Core	Schools - Primary	Shieldhill Primary School	Shieldhill	89.17	£151,931.68	N/A	
Core	Schools - Primary	Slamannan Primary School	Slamannan	104.66	£101,623.80	N/A	
Core	Schools - Primary	Drumbowie Primary School	Standburn	14.81	£29,732.88	N/A	
Core	Schools - Primary	Whitecross Primary School	Whitecross	52.42	£74,307.80	N/A	
Core	Schools - Primary	Wallacestone Primary School	Brightons	85.16	£253,467.62	N/A	
Core	Schools - Primary	Westquarter Primary School	Westquarter	23.71	£159,770.79	N/A	
Core	Schools - Primary	Maddiston Primary School	Maddiston	156.50	£340,177.48	N/A	
Core	Schools - Primary	Airth Primary School	Airth	45.13	£91,593.38	N/A	
Core	Schools - Primary	Ladeside Primary School	Larbert	106.56	£208,011.03	N/A	
Core	Schools - Primary	Larbert Village Primary School	Larbert	81.78	£196,318.73	N/A	
Core	Schools - Primary	Kinnaird Primary School	Larbert	177.73	£379,692.16	N/A	
Core	Schools - Primary	Stenhousemuir Primary School	Stenhousemuir	103.95	£185,910.00	N/A	
Core	Schools - Primary	St Bernadettes Primary School	Stenhousemuir	95.75	£180,226.32	N/A	
Core	Schools - Secondary	Bo'ness Academy	Bo'ness	621.17	£212,093.73	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Denny High School	Denny	698.29	£867,028.13	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Graeme High School	Falkirk	797.16	£545,552.78	N/A	Swimming pool subject to rationalisation review

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Schools - Secondary	St Mungo's RC High School	Falkirk	646.29	£743,053.00	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Falkirk High School	Falkirk	595.96	£828,883.66	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Grangemouth High School	Grangemouth	487.91	£686,744.18	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Braes High School	Reddingmuirhead	672.96	£474,098.78	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Larbert High School	Stenhousemuir	0.00	£563,678.04	N/A	Swimming pool subject to rationalisation review
Core	Schools - ASN	Windsor Park School	Falkirk	2.23	£16,278.13	N/A	
Core	Schools - ASN	Mariner Support	Laurieston	98.68	£145,811.82	N/A	
Core	Schools - ASN	Carrongrange High School	Grangemouth	158.35	£234,015.69	N/A	
Core	Schools - ASN	Thistle Wing Annexe	Larbert	0.00	£2,187.70	N/A	
Core	Libraries	Bo'ness Library	Bo'ness	41.36	£69,135.68	N/A	Part of Integrated Services Review
Core	Libraries	Bonnybridge Library	Bonnybridge	14.07	£24,053.88	N/A	Part of Integrated Services Review
Core	Libraries	Falkirk Library & Advice Hub	Falkirk	101.13	£164,040.46	N/A	Part of Integrated Services Review and new Town Hall proposals
Core	Libraries	Denny Library	Denny	14.53	£58,277.97	N/A	Part of Integrated Services Review
Core	Libraries	Grangemouth Library	Grangemouth	44.70	£64,849.64	N/A	Part of Integrated Services Review
Core	Libraries	Meadowbank Library	Polmont	16.39	£54,086.80	N/A	Part of Integrated Services Review
Core	Libraries	Slamannan Library	Slamannan	0.70	£7,749.86	N/A	Part of Integrated Services Review
Core	Libraries	Larbert Library	Stenhousemuir	17.89	£90,790.00	N/A	Part of Integrated Services Review
Core	Office, Admin Building	Denny Advise Hub & Office, Carronbank House	Denny	72.78	£26,740.00	N/A	Retain
Core	Office, Admin Building	The Forum	Falkirk	100.15	£110,630.00	N/A	Retain

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Core	Office, Admin Building	Grangemouth Advice Hub & Office, York Square	Grangemouth	25.76	£37,121.65	N/A	Part of Office Modernisation review
Core	Depots	Dalgrain Depot	Grangemouth	47.32	£288,977.30	N/A	Retain
Core	Depots	Inchyra Depot	Grangemouth	78.50	£226,972.02	N/A	Retain
Core	Depots	Earls Road Depot	Grangemouth	154.97	£125,027.55	N/A	Retain
Core	Bothy/Stores	Roughmute Recycling Depot	Bonnybridge	40.56	£159,104.48	N/A	
Core	Bothy/Stores	Kinneil Kerse Recycling Depot	Bo'ness	16.70	£76,629.72	N/A	
Core	Residential Home	Thornton Gardens Care Home	Bonnybridge	52.35	£42,760.17	N/A	Retain
Core	Residential Home	Burnbrae Home	Falkirk	109.00	£87,310.00	N/A	Retain
Core	Residential Home	Grahamston House	Falkirk	124.55	£101,000.00	N/A	Retain
Core	Residential Home	Summerford House	Falkirk	140.33	£84,040.00	N/A	Retain
Core	Residential Home	Braes Residential Unit	Falkirk	20.82	£31,028.23	N/A	Retain
Core	Residential Home	Cunningham House	Grangemouth	114.96	£76,700.00	N/A	Retain
Core	Residential Home	Tremanna Childrens Unit	Slamannan	16.58	£40,551.98	N/A	Retain
Core	Day Centre	Joint Dementia Initiative	Falkirk	1.68	£14,227.14	N/A	Retain
Core	Day Centre	Lodge House	Falkirk	9.28	£2,370.00	N/A	Retain
Core	Day Centre	Dundas Resource Centre	Grangemouth	124.21	£110,254.06	N/A	Retain
Core	Day Centre	Oswald Avenue Day Centre	Grangemouth	47.81	£41,186.48	N/A	Retain
Core	Day Centre	85 Grahams Road	Falkirk	5.24	£5,665.47	N/A	Retain
Core	Other	Travelling Peoples Site, Redding	Redding	31.29	£30,932.11	N/A	Retain
Core	Other	Dalgrain Car Park	Grangemouth	0.00	£10,867.50	N/A	Retain
Core	Cemeteries/ Crematoria	Falkirk Council Crematorium	Falkirk	387.55	£235,155.49	N/A	Retain
Non Core							
Non Core	Office, Admin Building	Suite 1A 1st Floor, Falkirk Stadium	Falkirk	80.80	£276,015.46	N/A	Retain
Non Core	Office, Admin Building	Suite 2A & B Falkirk Stadium	Falkirk	11.42	£52,786.31	N/A	Retain
Non Core	Office, Admin Building	Grangemouth SWO	Grangemouth	56.96	£25,562.97	N/A	Retain
Non Core	Office, Admin Building	The Foundry	Larbert	137.78	£209,193.92	N/A	Retain
Non Core	Sports and Outdoor Learning	Mariner Leisure Centre	Camelon	781.95	£403,848.63	N/A	Regional

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Sports and Outdoor Learning	Grangemouth Sports Complex	Grangemouth	559.45	£516,423.12	N/A	Regional
Non Core	Bothy/Stores	Archive Store, Bankside	Falkirk	4.35	£11,731.20	N/A	Stores review
Non Core	Bothy/Stores	Helix Store, West Mains	Grangemouth	1.56	£6,049.87	N/A	Retain
Non Core	Park Buildings	Plaza Café, Helix Park	Falkirk	0.00	£150.00	N/A	Retain
Non Core	Park Buildings	Helix Visitor Centre	Falkirk	35.32	£21,223.80	N/A	Retain
Non Core	Museums	Kinneil Museum	Bo'ness	10.88	£13,753.42	N/A	Part of parks review/masterplan
Non Core	Museums	Callendar House	Falkirk	33.49	£288,610.00	N/A	Retain
Non Core	Museums	Hippodrome	Bo'ness	24.01	£43,068.95	N/A	Lease termination 2028 break option April 2023
Properties in phase 1, split by core and non core properties							
Summary of Phase 1:							
Non Core							
Non Core	Office, Admin Building	Laurieston SWO	Laurieston	2.99	£1,632.05	Phase 1	Part of Office Modernisation review
Non Core	Office, Admin Building	Meadowbank SWO	Polmont	2.81	£1,340.00	Phase 1	Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Denny Football Centre	Denny	0.00	£61,167.40	Phase 1	Closed
Non Core	Sports and Outdoor Learning	Club House G'mouth Golf Club	Grangemouth	3.49	£2,318.88	Phase 1	Club lease
Non Core	Sports and Outdoor Learning	Action Outdoors Centre, Reddng Road	Brightons	0.00	£740.00	Phase 1	Closed
Non Core	Bothy/Stores	Redding Depot	Redding	0.00	£8,149.84	Phase 1	
Non Core	Bothy/Stores	N/R 13/14, Newhouse Business Park	Grangemouth	0.37	£297.34	Phase 1	
Non Core	Bothy/Stores	Grangmouth Golf Course Compound	Grangemouth	15.51	£18,423.34	Phase 1	
Properties in phase 2, split by core and non core properties							

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Summary of Phase 2:							
Core							
Core	Bothy/Stores	Links Court Yard	Bo'ness	0.02	£1,330.71	Phase 2	
Non Core							
Non Core	Office, Admin Building	Denny Business Centre, Rooms 1, 2, 4-9, 11 & 16	Denny	37.88	£73,368.79	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Criminal Justice, 84 Grahams Road	Falkirk	6.73	£17,938.23	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Cemetery Office, Dorrator Road, Camelon	Falkirk	1.93	£9,268.30	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Joint Intergrated Team Base, Glasgow Road	Falkirk	73.05	£83,885.32	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Rossvail, Glasgow Road	Camelon	4.98	£17,786.10	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Leaving Care Team, 1 Etna Road	Falkirk	7.96	£46,665.69	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Social Work Unit, Falkirk Community Hospital	Falkirk	10.76	£2,564.02	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Brockville	Falkirk	71.47	£85,320.00	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Old Burgh Building	Falkirk	15.36	£53,991.90	Phase 2	Part of Office Modernisation review
Non Core	Office, Admin Building	Municipal Chambers	Grangemouth	65.45	£99,780.86	Phase 2	Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Douglas Park Pavilion	Bo'ness	0.84	£1,872.73	Phase 2	
Non Core	Sports and Outdoor Learning	Duncan Stewart Pavilion	Bonnybridge	0.61	£1,809.03	Phase 2	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Sports and Outdoor Learning	Loch Park Pavilion	High Bonnybridge	1.82	£2,849.91	Phase 2	
Non Core	Sports and Outdoor Learning	Dawson Park Pavilion	Bainsford	0.12	£1,965.91	Phase 2	
Non Core	Sports and Outdoor Learning	Sunnyside Pavilion	Camelon	3.24	£16,369.88	Phase 2	
Non Core	Sports and Outdoor Learning	Easter Carmuir's Pavilion	Camelon	1.52	£5,210.02	Phase 2	
Non Core	Sports and Outdoor Learning	Gairdoch Pavilion	Carronshore	0.50	£2,951.24	Phase 2	
Non Core	Sports and Outdoor Learning	Dollar Park Kiosk	Falkirk	2.81	£11,804.49	Phase 2	
Non Core	Sports and Outdoor Learning	Victoria Park Pavilion	Falkirk	5.61	£2,925.05	Phase 2	
Non Core	Sports and Outdoor Learning	Zetland Park Pavilion	Grangemouth	12.05	£16,395.55	Phase 2	
Non Core	Sports and Outdoor Learning	Glensburgh Pavilion	Grangemouth	0.99	£2,126.80	Phase 2	
Non Core	Sports and Outdoor Learning	Inchyra Road Pavilion	Grangemouth	3.70	£8,440.32	Phase 2	
Non Core	Sports and Outdoor Learning	Rannoch Park Pavilion	Grangemouth	0.45	£1,534.83	Phase 2	
Non Core	Sports and Outdoor Learning	California Pavilion	California	0.11	£865.62	Phase 2	
Non Core	Sports and Outdoor Learning	Annet Road Pavilion	Head of Muir	0.56	£1,228.47	Phase 2	
Non Core	Sports and Outdoor Learning	Laurieston Pavilion	Laurieston	0.06	£1,355.85	Phase 2	
Non Core	Sports and Outdoor Learning	Letham Pavilion	Letham	0.14	£2,040.36	Phase 2	
Non Core	Sports and Outdoor Learning	St Margaret's Park Pavilion	Polmont	2.59	£2,890.26	Phase 2	
Non Core	Sports and Outdoor Learning	Overton Park Pavilion	Redding	0.19	£1,361.73	Phase 2	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Sports and Outdoor Learning	Shieldhill Pavilion	Shieldhill	0.00	£916.32	Phase 2	
Non Core	Sports and Outdoor Learning	Skinflats Pavilion	Skinflats	0.67	£1,356.88	Phase 2	
Non Core	Sports and Outdoor Learning	Slamannan Pavilion	Slamannan	0.00	£868.42	Phase 2	
Non Core	Sports and Outdoor Learning	Whitecross Pavilion	Whitecross	1.29	£2,076.97	Phase 2	
Non Core	Sports and Outdoor Learning	Laurie Park Pavilion	Brightons	3.67	£3,192.37	Phase 2	
Non Core	Sports and Outdoor Learning	Maddiston Pavilion	Maddiston	0.52	£1,714.84	Phase 2	
Non Core	Sports and Outdoor Learning	Airth Pavilion	Airth	3.13	£3,851.54	Phase 2	
Non Core	Sports and Outdoor Learning	Stenhousemuir Pavilion	Carron	0.50	£1,625.69	Phase 2	
Non Core	Sports and Outdoor Learning	Lido Crownest Pavilion	Stenhousemuir	0.65	£2,714.88	Phase 2	
Non Core	Sports and Outdoor Learning	Polmonthill Ski Centre	Falkirk	3.28	£75,118.00	Phase 2	
Non Core	Sports and Outdoor Learning	Bo'ness Recreation Centre	Bo'ness	511.09	£682,658.00	Phase 2	
Non Core	Sports and Outdoor Learning	Bankier Sports Hall	Banknock	6.03	£25,060.00	Phase 2	
Non Core	Sports and Outdoor Learning	Outdoor Learning Centre, Muiravonside	Linlithgow	9.55	£7,071.66	Phase 2	Link to parks review
Non Core	Sports and Outdoor Learning	Stenhousemuir Sports Centre (Carron Gymnastics Centre)	Carron	40.62	£56,762.50	Phase 2	Alternative delivery model
Non Core	Sports and Outdoor Learning	Stenhousemuir Gym	Stenhousemuir	53.01	£144,323.05	Phase 2	Lease expiry 2025
Non Core	Community Buildings	Cowdenhill Community Hall	Bo'ness	6.05	£4,640.00	Phase 2	
Non Core	Community Buildings	Ettrick/Dochart Community Hall	Hallglen	14.99	£10,693.98	Phase 2	
Non Core	Community Buildings	Dalgrain Community Hall	Grangemouth	10.51	£6,510.00	Phase 2	
Non Core	Community Buildings	Bowhouse Community Hall	Grangemouth	26.68	£9,140.00	Phase 2	
Non Core	Community Buildings	Newlands Community Hall	Grangemouth	25.51	£9,949.20	Phase 2	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Community Buildings	Avonbridge Community Centre	Avonbridge	12.26	£4,737.54	Phase 2	
Non Core	Community Buildings	California Community Hall	California	1.95	£8,530.00	Phase 2	
Non Core	Community Buildings	Laurieston Community Hall	Laurieston	3.09	£2,460.00	Phase 2	
Non Core	Community Buildings	Limerigg Community Hall	Limerigg	0.56	£750.00	Phase 2	
Non Core	Community Buildings	Reddingmuirhead Comm Centre	Reddingmuirhead	16.93	£6,350.00	Phase 2	Not owned by Council
Non Core	Community Buildings	Shieldhill Community Hall	Shieldhill	12.87	£9,120.00	Phase 2	
Non Core	Community Buildings	Brightons Community Hall	Brightons	14.13	£5,600.00	Phase 2	
Non Core	Bothy/Stores	Car Park Attendants Office	Falkirk	4.45	£3,038.44	Phase 2	
Non Core	Bothy/Stores	Callendar Park Depot	Falkirk	4.40	£13,120.32	Phase 2	Part of parks review
Non Core	Bothy/Stores	Glebe Street Bothy	Falkirk	2.66	£345.95	Phase 2	
Non Core	Bothy/Stores	26b Abbotsinch Road	Grangemouth	1.43	£38,001.04	Phase 2	
Non Core	Bothy/Stores	Burnbank Store	Falkirk	0.00	£1,598.00	Phase 2	
Non Core	Bothy/Stores	Theatre Workshop and Store	Denny	0.16	£14,402.89	Phase 2	Christmas lights store
Non Core	Bothy/Stores	Stable Block, Callendar Park	Falkirk	0.00	£0.00	Phase 2	
Non Core	Bothy/Stores	7 Tamfourhill Avenue	Falkirk	11.45	£42,026.53	Phase 2	Grangemouth clock
Non Core	Bothy/Stores	11 Tamfourhill Avenue	Falkirk	0.23	£10,805.89	Phase 2	
Non Core	Bothy/Stores	8 Lammermoor Avenue	Falkirk	0.92	£29,302.48	Phase 2	
Non Core	Bothy/Stores	5 Abbotsinch Court	Grangemouth	0.07	£10,564.40	Phase 2	
Non Core	Bothy/Stores	Grangemouth Museum Workshop	Grangemouth	57.27	£81,672.27	Phase 2	
Non Core	Bothy/Stores	Joint Loans Equipment Store, West Mains	Grangemouth	103.62	£124,850.00	Phase 2	
Non Core	Bothy/Stores	Social Work File Store, West Mains	Grangemouth	4.18	£19,210.00	Phase 2	
Non Core	Park Buildings	Zetland Park Bothy	Grangemouth	2.45	£3,860.03	Phase 2	
Non Core	Park Buildings	Muiravonside Farm	Linlithgow	3.15	£24,261.99	Phase 2	Part of parks review
Non Core	Park Buildings	Dovecot, Callendar Park	Falkirk	0.00	£0.00	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Dovecot	Linlithgow	0.00	£2,315.90	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Steading Stores	Linlithgow	0.37	£630.02	Phase 2	Part of parks review
Non Core	Park Buildings	Callendar Park Kiosk	Falkirk	0.84	£14,756.82	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Cafe	Linlithgow	2.23	£1,710.39	Phase 2	Part of parks review
Non Core	Park Buildings	Muiravonside Visitor Centre	Linlithgow	1.11	£1,049.17	Phase 2	Part of parks review
Non Core	Public Convenience	WC Blackness	Blackness	0.26	£11,825.34	Phase 2	
Non Core	Public Convenience	WC Callendar Park	Falkirk	1.07	£1,219.70	Phase 2	
Non Core	Bothy/Cemetery	Grandsable Cemetery Store	Polmont	0.00	£1,216.55	Phase 2	
Non Core	Bothy/Cemetery	Store New Grandsable Cemetery	Polmont	2.56	£7,760.58	Phase 2	
Non Core	Bothy/Cemetery	Store Bo'ness Cemetery	Bo'ness	0.00	£2,367.62	Phase 2	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Bothy/Cemetery	New Carriden Bothy	Bo'ness	4.26	£2,994.69	Phase 2	
Non Core	Bothy/Cemetery	Denny Cemetery Bothy	Denny	0.00	£0.00	Phase 2	
Non Core	Bothy/Cemetery	Crematorium Bothy	Camelon	0.00	£881.16	Phase 2	
Non Core	Bothy/Cemetery	Store Muiravonside Cemetery	Linlithgow	0.11	£2,426.32	Phase 2	
Non Core	Bothy/Cemetery	Store Hills of Dunipace Cemetery	Larbert	0.37	£2,252.31	Phase 2	
Non Core	Bothy/Cemetery	Larbert Cemetery Store	Stenhousemuir	3.41	£6,968.45	Phase 2	
Non Core	Other	Bothkennar Primary School	Skinflats	17.98	£32,552.03	Phase 2	
Non Core	Community Buildings	Airth Community Hall	Airth	9.75	£4,166.95	Phase 2	
Properties in phase 3, split by core and non core properties							
Summary of Phase 3:							
Non Core							
Non Core	Sports and Outdoor Learning	Anderson Park Pavilion	Bonnybridge	0.54	£1,116.62	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Bottom Castle Park Pavilion/Tygetshaugh	Dunipace	77.83	£12,029.24	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Stirling Road Pavilion	Camelon	0.43	£2,548.98	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Glen Park Pavilion	Hallglen	0.69	£1,240.83	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Russel Park Pavilion	Larbert	0.31	£1,010.04	Phase 3	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Denny Sports Centre	Denny	35.32	£40,624.82	Phase 3	
Non Core	Sports and Outdoor Learning	Grangemouth Sports Stadium	Grangemouth	145.39	£335,294.00	Phase 3	Regional - alternative delivery model
Non Core	Sports and Outdoor Learning	Polmont Sports Centre	Polmont	51.95	£57,255.00	Phase 3	
Non Core	Community Buildings	Bonnybridge C.E. Unit	Bonnybridge	47.35	£59,388.80	Phase 3	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
Non Core	Community Buildings	Banknock Community Centre	Banknock	7.23	£11,020.00	Phase 3	
Non Core	Community Buildings	Bankier C.E. Unit	Banknock	1.21	£6,479.74	Phase 3	
Non Core	Community Buildings	Broompark Community Centre	Denny	18.05	£8,630.00	Phase 3	
Non Core	Community Buildings	Denny P.S. C.E. Unit	Denny	9.46	£13,400.00	Phase 3	
Non Core	Community Buildings	Bainsford Community Centre	Bainsford	6.22	£29,760.00	Phase 3	
Non Core	Community Buildings	Thornhill Community Centre	Falkirk	5.87	£2,975.18	Phase 3	
Non Core	Community Buildings	Excellence in Childcare Centre	Bainsford	4.60	£11,689.04	Phase 3	
Non Core	Community Buildings	Westquarter Community Centre	Westquarter	101.31	£16,941.43	Phase 3	
Non Core	Community Buildings	Camelon Community Project	Camelon	160.00	£119,535.07	Phase 3	
Non Core	Community Buildings	Grangemouth C.E. Unit	Grangemouth	69.14	£17,210.00	Phase 3	
Non Core	Community Buildings	Kersiebank C.E. Centre	Grangemouth	15.60	£11,220.00	Phase 3	
Non Core	Community Buildings	Slamannan C.E. Centre	Slamannan	41.28	£57,327.06	Phase 3	
Non Core	Community Buildings	Shieldhill CE Wing	Shieldhill	1.76	£4,277.32	Phase 3	
Non Core	Community Buildings	Greenpark C.E. Centre	Polmont	33.77	£47,120.00	Phase 3	
Non Core	Community Buildings	Grange C.E. Centre	Brightons	33.94	£56,324.53	Phase 3	
Non Core	Community Buildings	Tryst C.E. Centre	Stenhousemuir	20.04	£44,428.24	Phase 3	
Non Core	Community Buildings	Dawson Centre, Davids Loan	Falkirk	40.24	£71,942.23	Phase 3	
Non Core	Community Buildings	Carronshore Community Centre	Carronshore	20.32	£10,496.54	Phase 3	
Non Core	Community Buildings	Maddiston Community Centre	Maddiston	17.71	£26,430.00	Phase 3	
Non Core	Town Halls	Bo'ness Town Hall	Bo'ness	55.27	£69,620.00	Phase 3	
Non Core	Town Halls	Grangemouth Town Hall	Grangemouth	62.51	£58,273.39	Phase 3	
Non Core	Town Halls	Dobbie Hall	Stenhousemuir	0.00	£6,271.01	Phase 3	
Non Core	Other	Printworks, Castle Place	Falkirk	18.31	£51,361.10	N/A	

Appendix 2B - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	Phase	Comment
				Total	£21,418,081.35		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Core										
Core	Schools - Nursery	Borrowstoun ELCC	Bo'ness	0.00	£33,559.50	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Bonnypark ELCC	Bonnybridge	19.26	£37,971.63	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Glenburn ELCC	Hallglen	29.59	£52,800.00	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Langlees ELCC	Bainsford	0.00	£3,950.00	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Woodlands ELCC	Falkirk	0.00	£2,181.19	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Abbotsgrange ELCC	Grangemouth	0.00	£2,668.54	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Parkhill ELCC	Polmont	0.00	£22,800.88	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Kinnaird Waters ELCC	Larbert	30.52	£30,760.00	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Myot View ELCC	Denny	59.57	£66,072.69	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Camelon ELCC	Camelon	67.69	£76,487.18	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Woodburn Day Nursery	Falkirk	2.44	£24,699.04	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Rannoch ELCC	Grangemouth	35.69	£60,500.00	N/A	N/A	N/A	N/A	
Core	Schools - Nursery	Inchlair ELCC	Stenhousemuir	2.91	£15,434.12	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Blackness Primary School	Bo'ness	18.80	£32,831.40	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Blackness Community Hall	Bo'ness	0.00	£7,566.06	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Kinneil Primary School	Bo'ness	126.18	£149,612.98	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Marys RC Primary School	Bo'ness	79.66	£137,574.47	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Grange Primary School	Bo'ness	75.03	£134,052.13	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Deanburn Primary School	Bo'ness	103.36	£215,580.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bo'ness Public School	Bo'ness	60.87	£122,296.06	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Joseph's RC Primary School	High Bonnybridge	46.12	£92,264.29	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Nethermains Primary School	Denny	73.48	£157,015.42	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Patrick's RC Primary School	Denny	66.37	£150,236.16	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Denny Primary School	Denny	69.32	£143,340.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Dunipace Primary School	Dunipace	60.31	£97,685.77	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bonnybridge Primary School	Bonnybridge	71.80	£169,268.48	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Head of Muir Primary School	Head of Muir	68.43	£144,395.11	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Antonine Primary School	High Bonnybridge	47.80	£158,309.47	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bainsford Primary School	Bainsford	75.82	£141,371.28	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bankier Primary School	Banknock	115.35	£135,413.21	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Easter Carmuir Primary School	Falkirk	70.53	£163,996.47	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Carmuir Primary School	Falkirk	56.57	£93,530.36	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Carron Primary School	Carron	102.45	£152,860.90	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Carronshore Primary School	Carronshore	99.18	£206,411.39	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bantaskin Primary School	Falkirk	90.80	£163,763.34	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Comely Park Primary School	Falkirk	123.85	£181,793.11	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Langlees Primary School	Falkirk	78.82	£187,551.71	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Andrew's Primary School	Falkirk	100.18	£189,818.11	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Francis Xaviers RC Primary	Falkirk	90.75	£206,780.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	New Victoria Primary School	Falkirk	136.05	£213,690.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Hallglen Primary School	Falkirk	82.55	£215,650.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Bowhouse Primary School	Grangemouth	89.11	£185,312.46	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Sacred Heart RC Primary School	Grangemouth	72.20	£170,542.19	N/A	N/A	N/A	N/A	

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Core	Schools - Primary	Beancross Primary School	Grangemouth	91.50	£192,270.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Moray Primary School	Grangemouth	159.24	£206,847.82	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Avonbridge Primary School	Avonbridge	29.98	£54,880.85	N/A	N/A	N/A	N/A	
Core	Schools - Primary	California Primary School	California	33.83	£71,932.59	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Laurieston Primary School	Laurieston	45.46	£140,130.92	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Margarets Primary School	Polmont	105.82	£225,616.37	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Shieldhill Primary School	Shieldhill	89.17	£151,931.68	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Slamannan Primary School	Slamannan	104.66	£101,623.80	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Drumbowie Primary School	Standburn	14.81	£29,732.88	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Whitecross Primary School	Whitecross	52.42	£74,307.80	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Wallacestone Primary School	Brightons	85.16	£253,467.62	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Westquarter Primary School	Westquarter	23.71	£159,770.79	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Maddiston Primary School	Maddiston	156.50	£340,177.48	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Airth Primary School	Airth	45.13	£91,593.38	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Ladeside Primary School	Larbert	106.56	£208,011.03	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Larbert Village Primary School	Larbert	81.78	£196,318.73	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Kinnaird Primary School	Larbert	177.73	£379,692.16	N/A	N/A	N/A	N/A	
Core	Schools - Primary	Stenhousemuir Primary School	Stenhousemuir	103.95	£185,910.00	N/A	N/A	N/A	N/A	
Core	Schools - Primary	St Bernadettes Primary School	Stenhousemuir	95.75	£180,226.32	N/A	N/A	N/A	N/A	
Core	Schools - Secondary	Bo'ness Academy	Bo'ness	621.17	£212,093.73	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Denny High School	Denny	698.29	£867,028.13	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Graeme High School	Falkirk	797.16	£545,552.78	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	St Mungo's RC High School	Falkirk	646.29	£743,053.00	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Falkirk High School	Falkirk	595.96	£828,883.66	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Grangemouth High School	Grangemouth	487.91	£686,744.18	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Braes High School	Reddingmuirhead	672.96	£474,098.78	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - Secondary	Larbert High School	Stenhousemuir	0.00	£563,678.04	N/A	N/A	N/A	N/A	Swimming pool subject to rationalisation review
Core	Schools - ASN	Windsor Park School	Falkirk	2.23	£16,278.13	N/A	N/A	N/A	N/A	
Core	Schools - ASN	Mariner Support	Laurieston	98.68	£145,811.82	N/A	N/A	N/A	N/A	
Core	Schools - ASN	Carrongrange High School	Grangemouth	158.35	£234,015.69	N/A	N/A	N/A	N/A	
Core	Schools - ASN	Thistle Wing Annex	Larbert	0.00	£2,187.70	N/A	N/A	N/A	N/A	
Core	Libraries	Bo'ness Library	Bo'ness	41.36	£69,135.68	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Libraries	Bonnybridge Library	Bonnybridge	14.07	£24,053.88	N/A	N/A	N/A	N/A	Part of Integrated Services Review

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Core	Libraries	Falkirk Library & Advice Hub	Falkirk	101.13	£164,040.46	N/A	N/A	N/A	N/A	Part of Integrated Services Review and new Town Hall proposals
Core	Libraries	Denny Library	Denny	14.53	£58,277.97	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Libraries	Grangemouth Library	Grangemouth	44.70	£64,849.64	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Libraries	Meadowbank Library	Polmont	16.39	£54,086.80	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Libraries	Slamannan Library	Slamannan	0.70	£7,749.86	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Libraries	Slamannan Library	Stenhousemuir	17.89	£90,790.00	N/A	N/A	N/A	N/A	Part of Integrated Services Review
Core	Office, Admin Building	Denny Advise Hub & Office, Carronbank House	Denny	72.78	£26,740.00	N/A	N/A	N/A	N/A	Retain
Core	Office, Admin Building	The Forum	Falkirk	100.15	£110,630.00	N/A	N/A	N/A	N/A	Retain
Core	Office, Admin Building	Grangemouth Advice Hub & Office, York Square	Grangemouth	25.76	£37,121.65	N/A	N/A	N/A	N/A	Part of Office Modernisation review
Core	Depots	Dalgrain Depot	Grangemouth	47.32	£288,977.30	N/A	N/A	N/A	N/A	Retain
Core	Depots	Inchyra Depot	Grangemouth	78.50	£226,972.02	N/A	N/A	N/A	N/A	Retain
Core	Depots	Earls Road Depot	Grangemouth	154.97	£125,027.55	N/A	N/A	N/A	N/A	Retain
Core	Bothy/Stores	Roughmute Recycling Depot	Bonnybridge	40.56	£159,104.48	N/A	N/A	N/A	N/A	
Core	Bothy/Stores	Kinneil Kerse Recycling Depot	Bo'ness	16.70	£76,629.72	N/A	N/A	N/A	N/A	
Core	Residential Home	Thornton Gardens Care Home	Bonnybridge	52.35	£42,760.17	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Burnbrae Home	Falkirk	109.00	£87,310.00	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Grahamston House	Falkirk	124.55	£101,000.00	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Summerford House	Falkirk	140.33	£84,040.00	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Braes Residential Unit	Falkirk	20.82	£31,028.23	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Cunningham House	Grangemouth	114.96	£76,700.00	N/A	N/A	N/A	N/A	Retain
Core	Residential Home	Tremanna Childrens Unit	Slamannan	16.58	£40,551.98	N/A	N/A	N/A	N/A	Retain
Core	Day Centre	Joint Dementia Initiative	Falkirk	1.68	£14,227.14	N/A	N/A	N/A	N/A	Retain
Core	Day Centre	Lodge House	Falkirk	9.28	£2,370.00	N/A	N/A	N/A	N/A	Retain
Core	Day Centre	Dundas Resource Centre	Grangemouth	124.21	£110,254.06	N/A	N/A	N/A	N/A	Retain
Core	Day Centre	Oswald Avenue Day Centre	Grangemouth	47.81	£41,186.48	N/A	N/A	N/A	N/A	Retain
Core	Day Centre	85 Grahams Road	Falkirk	5.24	£5,665.47	N/A	N/A	N/A	N/A	Retain
Core	Other	Travelling Peoples Site, Redding	Redding	31.29	£30,932.11	N/A	N/A	N/A	N/A	Retain
Core	Other	Dalgrain Car Park	Grangemouth	0.00	£10,867.50	N/A	N/A	N/A	N/A	Retain
Core	Cemeteries/ Crematoria	Falkirk Council Crematorium	Falkirk	387.55	£235,155.49	N/A	N/A	N/A	N/A	Retain
Non Core										
Non Core	Office, Admin Building	Suite 1A 1st Floor, Falkirk Stadium	Falkirk	80.80	£276,015.46	N/A	N/A	N/A	N/A	Retain

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Office, Admin Building	Suite 2A & B Falkirk Stadium	Falkirk	11.42	£52,786.31	N/A	N/A	N/A	N/A	Retain
Non Core	Office, Admin Building	Grangemouth SWO	Grangemouth	56.96	£25,562.97	N/A	N/A	N/A	N/A	Retain
Non Core	Office, Admin Building	The Foundry	Larbert	137.78	£209,193.92	N/A	N/A	N/A	N/A	Retain
Non Core	Sports and Outdoor Learning	Mariner Leisure Centre	Camelon	781.95	£403,848.63	N/A	N/A	N/A	N/A	Regional
Non Core	Sports and Outdoor Learning	Grangemouth Sports Complex	Grangemouth	559.45	£516,423.12	N/A	N/A	N/A	N/A	Regional
Non Core	Bothy/Stores	Archive Store, Bankside	Falkirk	4.35	£11,731.20	N/A	N/A	N/A	N/A	Stores review
Non Core	Bothy/Stores	Helix Store, West Mains	Grangemouth	1.56	£6,049.87	N/A	N/A	N/A	N/A	Retain
Non Core	Park Buildings	Plaza Café, Helix Park	Falkirk	0.00	£150.00	N/A	N/A	N/A	N/A	Retain
Non Core	Park Buildings	Helix Visitor Centre	Falkirk	35.32	£21,223.80	N/A	N/A	N/A	N/A	Retain
Non Core	Museums	Kinneil Museum	Bo'ness	10.88	£13,753.42	N/A	N/A	N/A	N/A	Part of parks review/masterplan
Non Core	Museums	Callendar House	Falkirk	33.49	£288,610.00	N/A	N/A	N/A	N/A	Retain
Non Core	Museums	Hippodrome	Bo'ness	24.01	£43,068.95	N/A	N/A	N/A	N/A	Lease termination 2028 break option April 2023
Properties in phase 1, split by core and non core properties										
Summary of Phase 1: 1st April 2023 closed, decommissioned and subject to surplus property procedures.										
Non Core										
Non Core	Office, Admin Building	Laurieston SWO	Laurieston	2.99	£1,632.05	50% saving	100% saving			Part of Office Modernisation review
Non Core	Office, Admin Building	Meadowbank SWO	Polmont	2.81	£1,340.00	50% saving	100% saving			Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Denny Football Centre	Denny	0.00	£61,167.40	50% saving	100% saving			Closed
Non Core	Sports and Outdoor Learning	Club House G'mouth Golf Club	Grangemouth	3.49	£2,318.88	50% saving	100% saving			Club lease
Non Core	Sports and Outdoor Learning	Action Outdoors Centre, Redding Road	Brightons	0.00	£740.00	50% saving	100% saving			Closed
Non Core	Bothy/Stores	Redding Depot	Redding	0.00	£8,149.84	50% saving	100% saving			
Non Core	Bothy/Stores	N/R 13/14, Newhouse Business Park	Grangemouth	0.37	£297.34	50% saving	100% saving			
Non Core	Bothy/Stores	Grangmouth Golf Course Compound	Grangemouth	15.51	£18,423.34	50% saving	100% saving			
Properties in phase 2, split by core and non core properties										

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Summary of Phase 2: 1st April 2024 commence decommissioning and mothballing; 1st April 2025 closed or transferred										
Core										
Core	Bothy/Stores	Links Court Yard	Bo'ness	0.02	£1,330.71		50% saving	100% saving		
Non Core										
Non Core	Office, Admin Building	Denny Business Centre, Rooms 1, 2, 4-9, 11 & 16	Denny	37.88	£73,368.79		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Criminal Justice, 84 Grahams Road	Falkirk	6.73	£17,938.23		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Cemetery Office, Dorrator Road, Camelon	Falkirk	1.93	£9,268.30		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Joint Intergrated Team Base, Glasgow Road	Falkirk	73.05	£83,885.32		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Rossvail, Glasgow Road	Camelon	4.98	£17,786.10		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Leaving Care Team, 1 Etna Road	Falkirk	7.96	£46,665.69		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Social Work Unit, Falkirk Community Hospital	Falkirk	10.76	£2,564.02		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Brockville	Falkirk	71.47	£85,320.00		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Old Burgh Building	Falkirk	15.36	£53,991.90		50% saving	100% saving		Part of Office Modernisation review
Non Core	Office, Admin Building	Municipal Chambers	Grangemouth	65.45	£99,780.86		50% saving	100% saving		Part of Office Modernisation review
Non Core	Sports and Outdoor Learning	Douglas Park Pavilion	Bo'ness	0.84	£1,872.73		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Duncan Stewart Pavilion	Bonnybridge	0.61	£1,809.03		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Loch Park Pavilion	High Bonnybridge	1.82	£2,849.91		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Dawson Park Pavilion	Bainsford	0.12	£1,965.91		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Sunnyside Pavilion	Camelon	3.24	£16,369.88		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Easter Carmuir's Pavilion	Camelon	1.52	£5,210.02		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Gairdoch Pavilion	Carronshore	0.50	£2,951.24		50% saving	100% saving		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Sports and Outdoor Learning	Dollar Park Kiosk	Falkirk	2.81	£11,804.49		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Victoria Park Pavilion	Falkirk	5.61	£2,925.05		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Zetland Park Pavilion	Grangemouth	12.05	£16,395.55		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Glensburgh Pavilion	Grangemouth	0.99	£2,126.80		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Inchyra Road Pavilion	Grangemouth	3.70	£8,440.32		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Rannoch Park Pavilion	Grangemouth	0.45	£1,534.83		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	California Pavilion	California	0.11	£865.62		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Annet Road Pavilion	Head of Muir	0.56	£1,228.47		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Laurieston Pavilion	Laurieston	0.06	£1,355.85		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Letham Pavilion	Letham	0.14	£2,040.36		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	St Margaret's Park Pavilion	Polmont	2.59	£2,890.26		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Overton Park Pavilion	Redding	0.19	£1,361.73		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Shieldhill Pavilion	Shieldhill	0.00	£916.32		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Skinflats Pavilion	Skinflats	0.67	£1,356.88		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Slamannan Pavilion	Slamannan	0.00	£868.42		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Whitecross Pavilion	Whitecross	1.29	£2,076.97		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Laurie Park Pavilion	Brightons	3.67	£3,192.37		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Maddiston Pavilion	Maddiston	0.52	£1,714.84		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Airth Pavilion	Airth	3.13	£3,851.54		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Stenhousemuir Pavilion	Carron	0.50	£1,625.69		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Lido Crownest Pavilion	Stenhousemuir	0.65	£2,714.88		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Polmonthill Ski Centre	Falkirk	3.28	£75,118.00		50% saving	100% saving		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Sports and Outdoor Learning	Bo'ness Recreation Centre	Bo'ness	511.09	£682,658.00		50% saving	100% saving		
Non Core	Sports and Outdoor Learning	Bankier Sports Hall	Banknock	6.03	£25,060.00		50% saving	100% saving		Subsidy is £3,336
Non Core	Sports and Outdoor Learning	Outdoor Learning Centre, Muiravonside	Linlithgow	9.55	£7,071.66		50% saving	100% saving		Link to parks review
Non Core	Sports and Outdoor Learning	Stenhousemuir Sports Centre (Carron Gymnastics Centre)	Carron	40.62	£56,762.50		50% saving	100% saving		Known as Carron Gymnastics Centre - Subsidy is £13,770
Non Core	Sports and Outdoor Learning	Stenhousemuir Gym	Stenhousemuir	53.01	£144,323.05		50% saving	100% saving		Lease expiry 2025, subsidy is £40,068
Non Core	Community Buildings	Cowdenhill Community Hall	Bo'ness	6.05	£4,640.00		50% saving	100% saving		
Non Core	Community Buildings	Ettrick/Dochart Community Hall	Hallglen	14.99	£10,693.98		50% saving	100% saving		
Non Core	Community Buildings	Dalgrain Community Hall	Grangemouth	10.51	£7,886.47		50% saving	100% saving		
Non Core	Community Buildings	Bowhouse Community Hall	Grangemouth	26.68	£8,630.00		50% saving	100% saving		
Non Core	Community Buildings	Newlands Community Hall	Grangemouth	25.51	£9,949.20		50% saving	100% saving		
Non Core	Community Buildings	Avonbridge Community Centre	Avonbridge	12.26	£4,737.54		50% saving	100% saving		
Non Core	Community Buildings	California Community Hall	California	1.95	£8,530.00		50% saving	100% saving		
Non Core	Community Buildings	Laurieston Community Hall	Laurieston	3.09	£2,460.00		50% saving	100% saving		
Non Core	Community Buildings	Limerigg Community Hall	Limerigg	0.56	£750.00		50% saving	100% saving		
Non Core	Community Buildings	Reddingmuirhead Comm Centre	Reddingmuirhead	16.93	£6,350.00		50% saving	100% saving		Not owned by Council
Non Core	Community Buildings	Shieldhill Community Hall	Shieldhill	12.87	£11,172.34		50% saving	100% saving		
Non Core	Community Buildings	Brightons Community Hall	Brightons	14.13	£6,296.07		50% saving	100% saving		
Non Core	Bothy/Stores	Car Park Attendants Office	Falkirk	4.45	£3,038.44		50% saving	100% saving		
Non Core	Bothy/Stores	Callendar Park Depot	Falkirk	4.40	£13,120.32		50% saving	100% saving		Part of parks review
Non Core	Bothy/Stores	Glebe Street Bothy	Falkirk	2.66	£345.95		50% saving	100% saving		
Non Core	Bothy/Stores	26b Abbotsinch Road	Grangemouth	1.43	£38,001.04		50% saving	100% saving		
Non Core	Bothy/Stores	Burnbank Store	Falkirk	0.00	£1,598.00		50% saving	100% saving		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Bothy/Stores	Theatre Workshop and Store	Denny	0.16	£14,402.89		50% saving	100% saving		Christmas lights store
Non Core	Bothy/Stores	Stable Block, Callendar Park	Falkirk	0.00	£0.00		50% saving	100% saving		Grangemouth clock
Non Core	Bothy/Stores	7 Tamfourhill Avenue	Falkirk	11.45	£42,026.53		50% saving	100% saving		
Non Core	Bothy/Stores	11 Tamfourhill Avenue	Falkirk	0.23	£10,805.89		50% saving	100% saving		
Non Core	Bothy/Stores	8 Lammermoor Avenue	Falkirk	0.92	£29,302.48		50% saving	100% saving		
Non Core	Bothy/Stores	5 Abbotsinch Court	Grangemouth	0.07	£10,564.40		50% saving	100% saving		
Non Core	Bothy/Stores	Grangemouth Museum Workshop	Grangemouth	57.27	£81,672.27		50% saving	100% saving		
Non Core	Bothy/Stores	Joint Loans Equipment Store, West Mains	Grangemouth	103.62	£124,850.00		50% saving	100% saving		
Non Core	Bothy/Stores	Social Work File Store, West Mains	Grangemouth	4.18	£19,210.00		50% saving	100% saving		
Non Core	Park Buildings	Zetland Park Bothy	Grangemouth	2.45	£3,860.03		50% saving	100% saving		
Non Core	Park Buildings	Muiravonside Farm	Linlithgow	3.15	£24,261.99		50% saving	100% saving		
Non Core	Park Buildings	Dovecot, Callendar Park	Falkirk	0.00	£0.00		50% saving	100% saving		Part of parks review
Non Core	Park Buildings	Muiravonside Dovecot	Linlithgow	0.00	£2,315.90		50% saving	100% saving		Part of parks review
Non Core	Park Buildings	Muiravonside Steading Stores	Linlithgow	0.37	£630.02		50% saving	100% saving		Part of parks review
Non Core	Park Buildings	Callendar Park Kiosk	Falkirk	0.84	£14,756.82		50% saving	100% saving		Part of parks review
Non Core	Park Buildings	Muiravonside Cafe	Linlithgow	2.23	£1,710.39		50% saving	100% saving		Part of parks review
Non Core	Park Buildings	Muiravonside Visitor Centre	Linlithgow	1.11	£1,049.17		50% saving	100% saving		Part of parks review
Non Core	Public Convenience	WC Blackness	Blackness	0.26	£11,825.34		50% saving	100% saving		
Non Core	Public Convenience	WC Callendar Park	Falkirk	1.07	£1,219.70		50% saving	100% saving		
Non Core	Bothy/Cemetery	Grandsable Cemetery Store	Polmont	0.00	£1,216.55		50% saving	100% saving		
Non Core	Bothy/Cemetery	Store New Grandsable Cemetery	Polmont	2.56	£7,760.58		50% saving	100% saving		
Non Core	Bothy/Cemetery	Store Bo'ness Cemetery	Bo'ness	0.00	£2,367.62		50% saving	100% saving		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non-Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Bothy/Cemetery	New Carriden Bothy	Bo'ness	4.26	£2,994.69		50% saving	100% saving		
Non Core	Bothy/Cemetery	Denny Cemetery Bothy	Denny	0.00	£0.00		50% saving	100% saving		
Non Core	Bothy/Cemetery	Crematorium Bothy	Camelon	0.00	£881.16		50% saving	100% saving		
Non Core	Bothy/Cemetery	Store Muiravonside Cemetery	Linlithgow	0.11	£2,426.32		50% saving	100% saving		
Non Core	Bothy/Cemetery	Store Hills of Dunipace Cemetery	Larbert	0.37	£2,252.31		50% saving	100% saving		
Non Core	Bothy/Cemetery	Larbert Cemetery Store	Stenhousemuir	3.41	£6,968.45		50% saving	100% saving		
Non Core	Other	Bothkennar Primary School	Skinflats	17.98	£32,552.03		50% saving	100% saving		
Non Core	Community Buildings	Airth Community Hall	Airth	9.75	£4,166.95		50% saving	100% saving		
Properties in phase 3, split by core and non core properties										
Summary of Phase 3: 1st April 2025 commence decommission and mothballing; 1st April 2026 closed or transferred										
Non Core										
Non Core	Sports and Outdoor Learning	Anderson Park Pavilion	Bonnybridge	0.54	£1,116.62			50% saving	100% saving	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Bottom Castle Park Pavilion/Tygetshaugh	Dunipace	77.83	£12,029.24			50% saving	100% saving	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Stirling Road Pavilion	Camelon	0.43	£2,548.98			50% saving	100% saving	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Glen Park Pavilion	Hallglen	0.69	£1,240.83			50% saving	100% saving	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Russel Park Pavilion	Larbert	0.31	£1,010.04			50% saving	100% saving	New pavilion being constructed
Non Core	Sports and Outdoor Learning	Denny Sports Centre	Denny	35.32	£40,624.82			50% saving	100% saving	Subsidy is £16,168
Non Core	Sports and Outdoor Learning	Grangemouth Sports Stadium	Grangemouth	145.39	£335,294.00			50% saving	100% saving	Regional - alternative delivery model
Non Core	Sports and Outdoor Learning	Polmont Sports Centre	Polmont	51.95	£57,255.00			50% saving	100% saving	
Non Core	Community Buildings	Bonnybridge C.E. Unit	Bonnybridge	47.35	£59,388.80			50% saving	100% saving	

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
Non Core	Community Buildings	Banknock Community Centre	Banknock	7.23	£11,020.00			50% saving	100% saving	
Non Core	Community Buildings	Bankier C.E. Unit	Banknock	1.21	£6,479.74			50% saving	100% saving	
Non Core	Community Buildings	Broompark Community Centre	Denny	18.05	£13,539.21			50% saving	100% saving	
Non Core	Community Buildings	Denny P.S. C.E. Unit	Denny	9.46	£13,400.00			50% saving	100% saving	
Non Core	Community Buildings	Bainsford Community Centre	Bainsford	6.22	£29,760.00			50% saving	100% saving	
Non Core	Community Buildings	Thornhill Community Centre	Falkirk	5.87	£2,975.18			50% saving	100% saving	
Non Core	Community Buildings	Excellence in Childcare Centre	Bainsford	4.60	£11,689.04			50% saving	100% saving	
Non Core	Community Buildings	Westquarter Community Centre	Westquarter	101.31	£16,941.43			50% saving	100% saving	
Non Core	Community Buildings	Camelon Community Project	Camelon	160.00	£119,535.07			50% saving	100% saving	
Non Core	Community Buildings	Grangemouth C.E. Unit	Grangemouth	69.14	£17,210.00			50% saving	100% saving	
Non Core	Community Buildings	Kersiebank C.E. Centre	Grangemouth	15.60	£11,220.00			50% saving	100% saving	
Non Core	Community Buildings	Slamannan C.E. Centre	Slamannan	41.28	£57,327.06			50% saving	100% saving	
Non Core	Community Buildings	Shieldhill CE Wing	Shieldhill	1.76	£4,277.32			50% saving	100% saving	
Non Core	Community Buildings	Greenpark C.E. Centre	Polmont	33.77	£47,120.00			50% saving	100% saving	
Non Core	Community Buildings	Grange C.E. Centre	Brightons	33.94	£56,324.53			50% saving	100% saving	
Non Core	Community Buildings	Tryst C.E. Centre	Stenhousemuir	20.04	£44,428.24			50% saving	100% saving	
Non Core	Community Buildings	Dawson Centre, Davids Loan	Falkirk	40.24	£71,942.23			50% saving	100% saving	
Non Core	Community Buildings	Carronshore Community Centre	Carronshore	20.32	£10,496.54			50% saving	100% saving	
Non Core	Community Buildings	Maddiston Community Centre	Maddiston	17.71	£36,430.00			50% saving	100% saving	
Non Core	Town Halls	Bo'ness Town Hall	Bo'ness	55.27	£69,620.00			50% saving	100% saving	
Non Core	Town Halls	Grangemouth Town Hall	Grangemouth	62.51	£58,273.39			50% saving	100% saving	
Non Core	Town Halls	Dobbie Hall	Stenhousemuir	0.00	£6,271.01			50% saving	100% saving	
Non Core	Other	Printworks, Castle Place	Falkirk	18.31	£51,361.10			N/A		

Appendix 2C - Modernisation / Rationalisation Categories (By Phase)

Core/Non - Core	Property Category	Description	Town	Total Carbon (tonnes)	Property Costs 2021/22	23/24	24/25	25/26	26/27	Comment
				Total	£21,436,595.44					

APPENDIX 3 - Sport & Leisure Performance Information – Admissions to venues

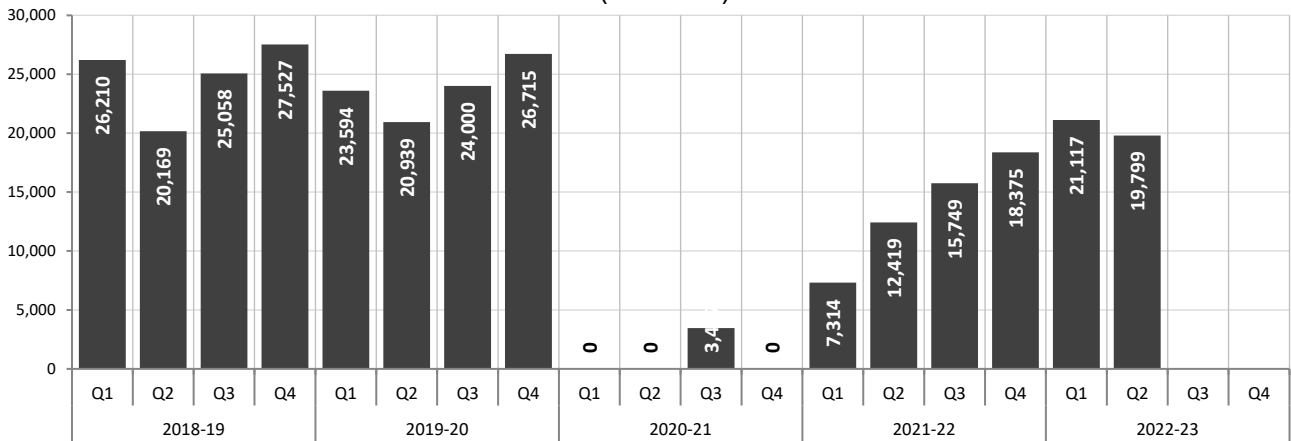
Graphs show the usage trends of the venues only – split per financial quarter – for the past four years plus the two quarters completed of the current financial year to the end of September 2022. The graphs in this report have been grouped according to venue usage to provide clarity of activities taking place in each venue.

Bo'ness Recreation Centre

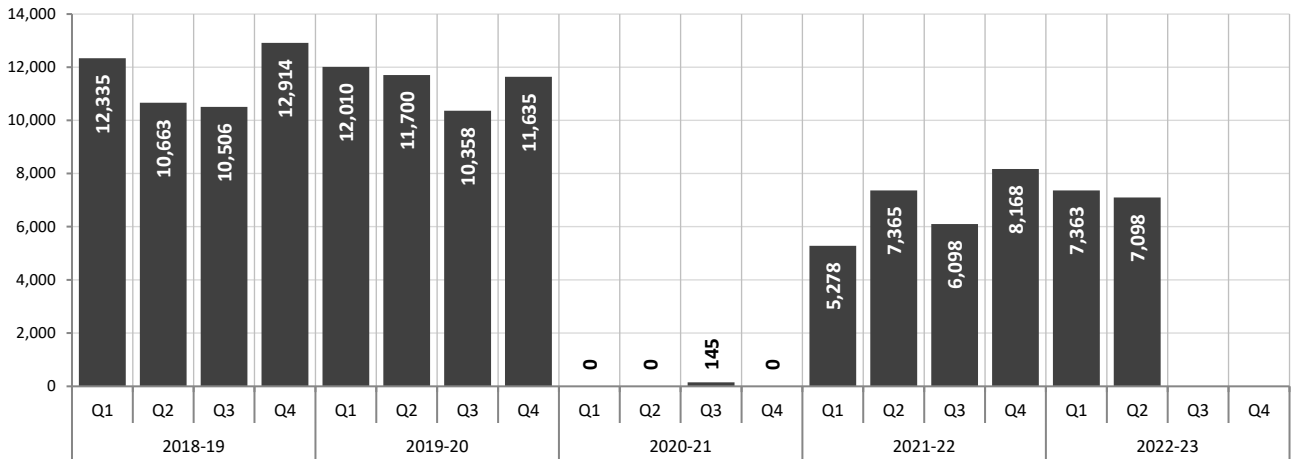
Overview

- Combined 26,897 admissions in the last quarter;
- 21/22 Subsidy - £682 658

PI 1: Admissions to Bo'ness Recreation Centre (exc H&F)



PI 5: Admissions to Bo'ness Health & Fitness Club

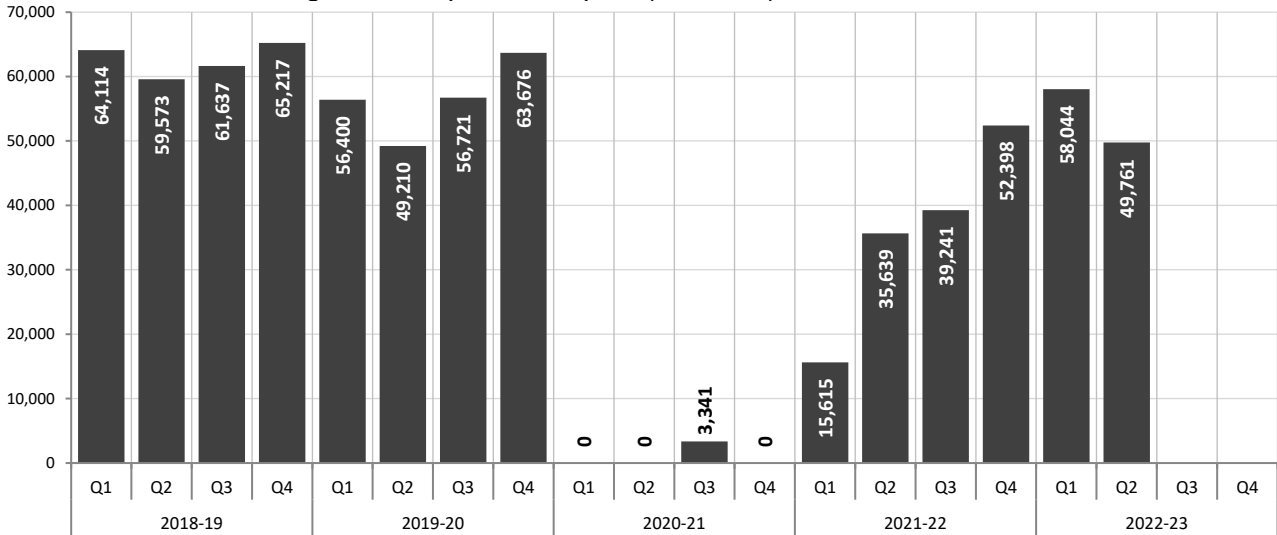


Grangemouth Sports Complex

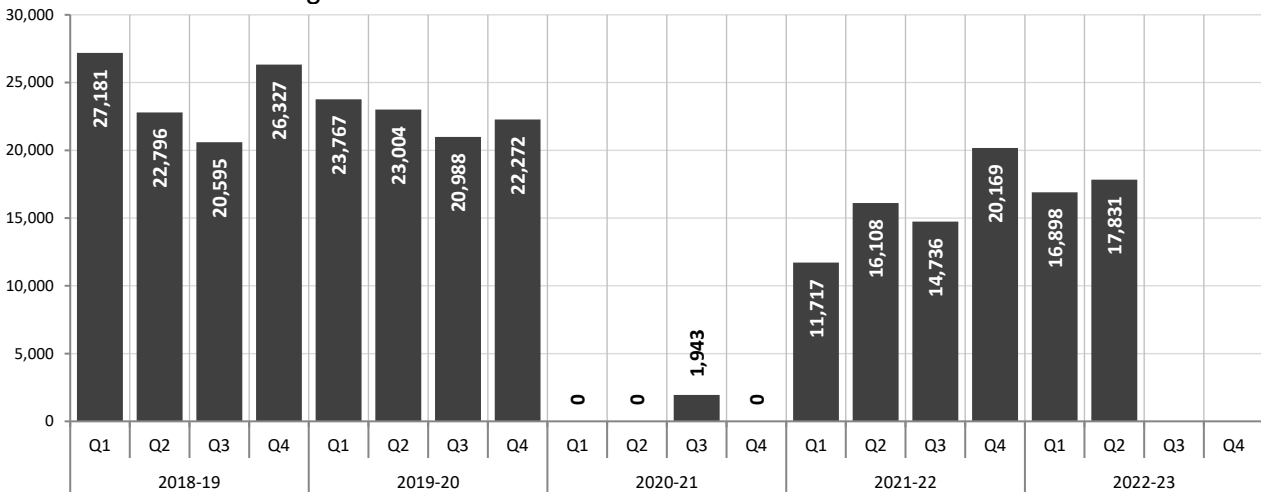
Overview

- Combined 67,592 admissions in the last quarter
- 21/22 Subsidy - £706 866

PI 2: Admissions to Grangemouth Sports Complex (exc H&F)



PI 6: Admissions to Grangemouth Health & Fitness Club

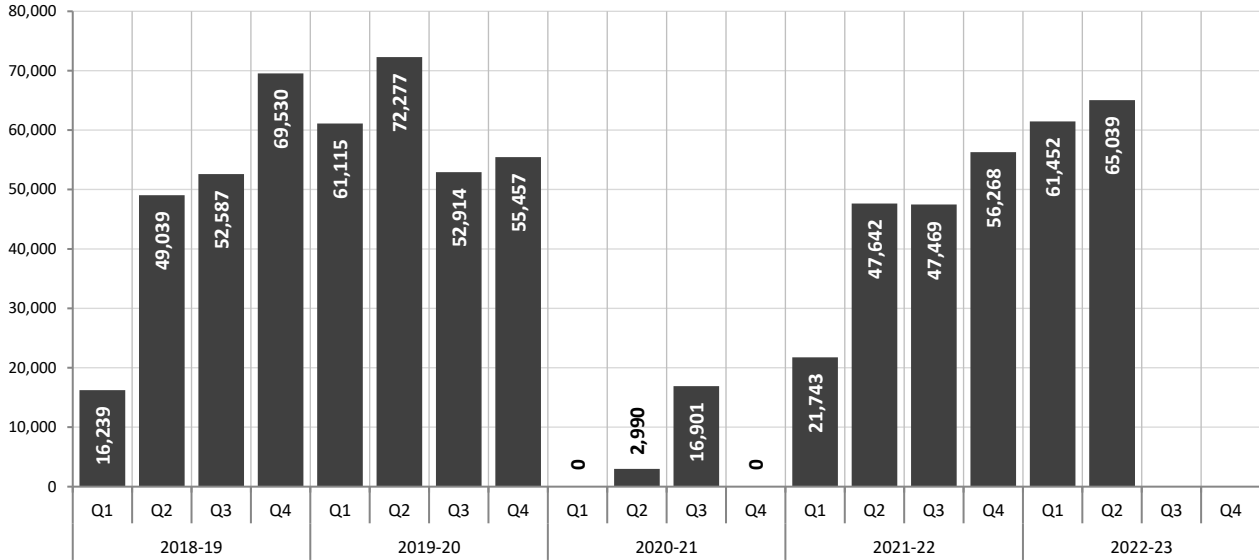


The Mariner Centre

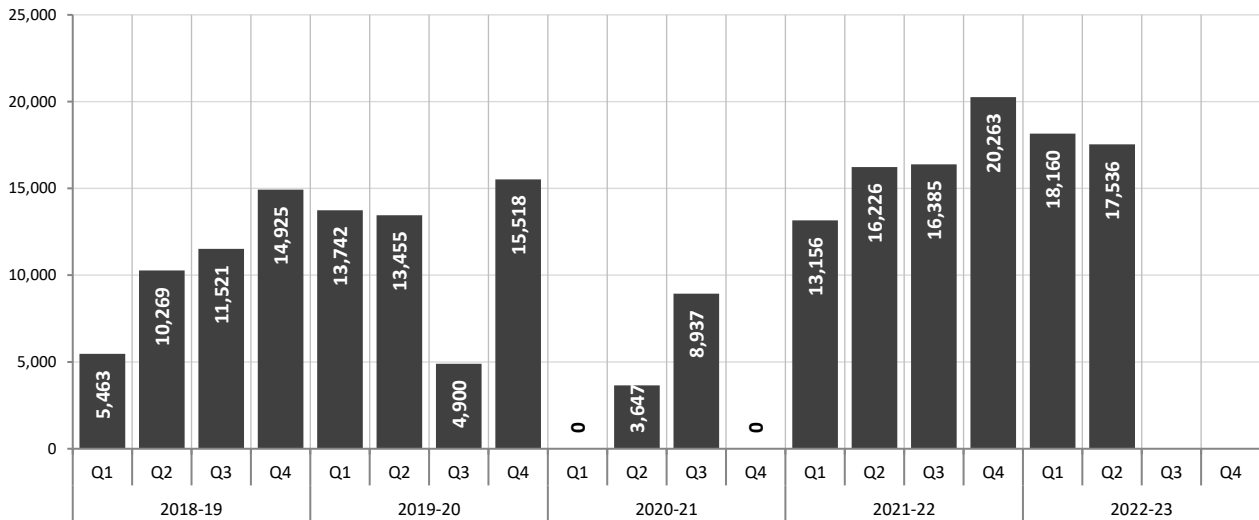
Overview

- Combined 82,575 admissions in the last quarter
- 21/22 Subsidy - £876 103

PI 3: Admissions to Mariner Centre (exc H&F)



PI 7: Admissions to Mariner Health & Fitness Club

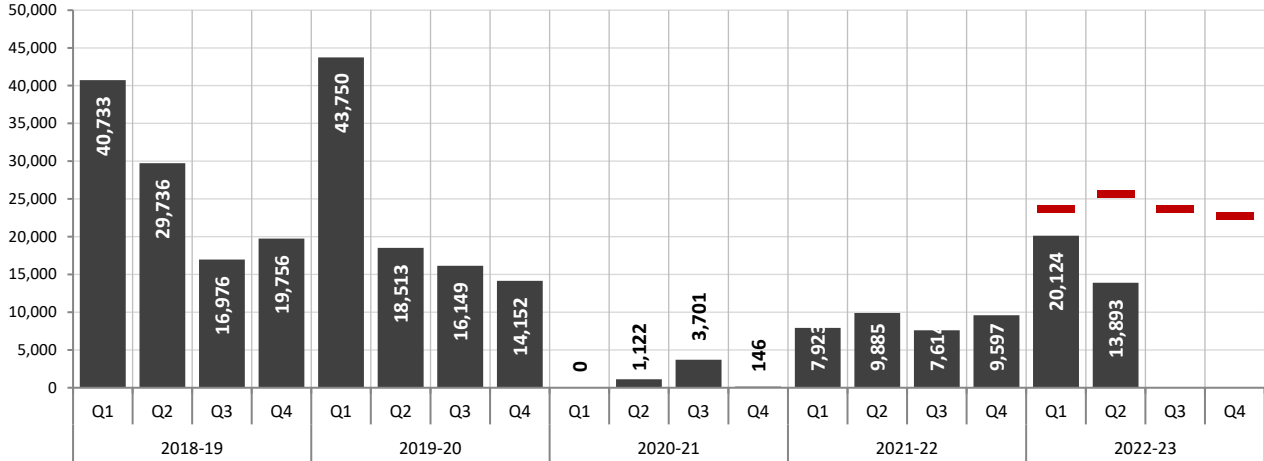


Grangemouth Stadium

Overview

- Combined 13,893 admissions in the last quarter
- 21/22 Subsidy - £335 294

PI 4: Admissions to Grangemouth Stadium

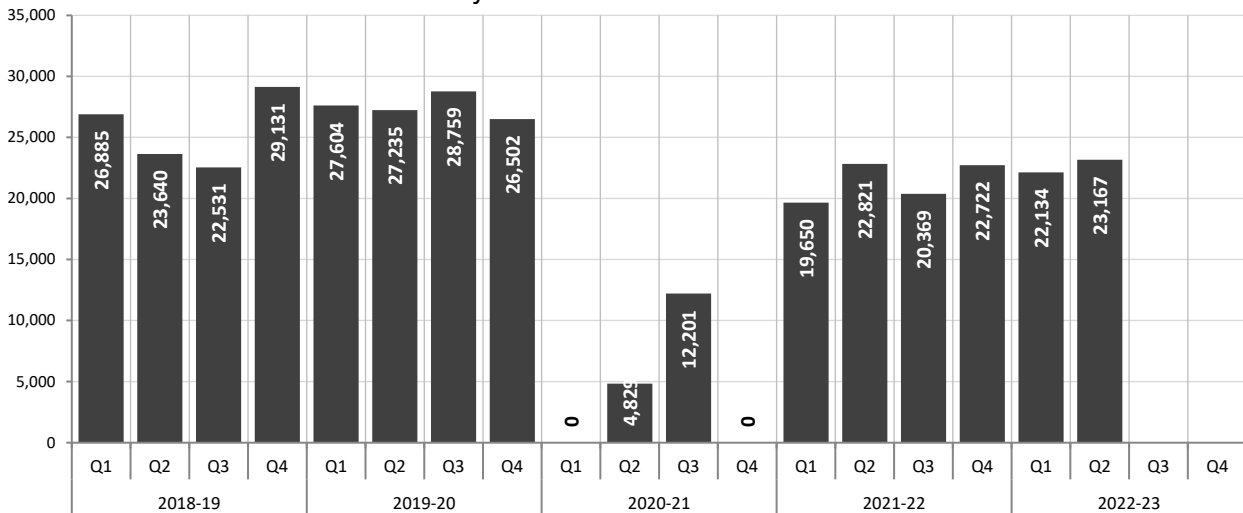


Stenhousemuir Gym

Overview

- Combined 23,167 admissions in the last quarter
- 21/22 Subsidy - £40 068

PI 8: Admissions to Stenhousemuir Gym

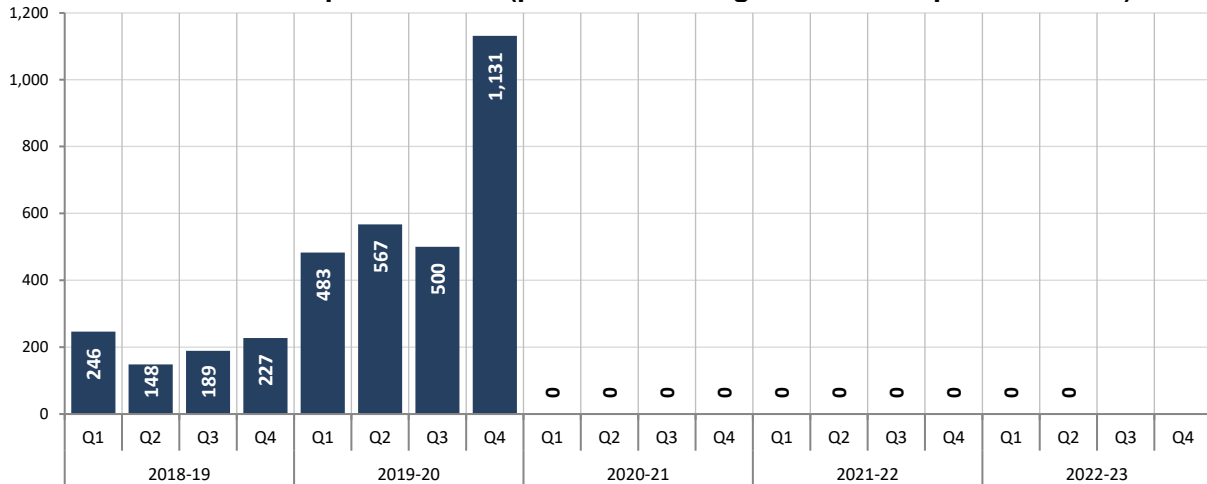


Bankier Sports Centre

Overview

- No admissions data available as property is currently not operational.
- 21/22 Subsidy - £3,336

Admissions to Bankier Sports Centre (part of PI 8: Neighbourhood Sports Centres)

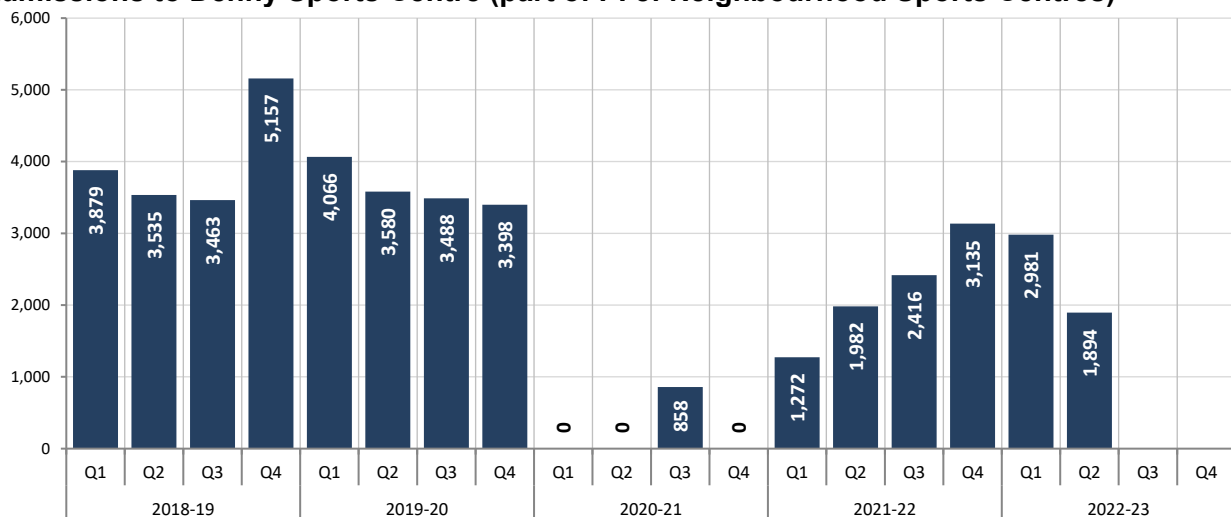


Denny Sports Centre

Overview

- Combined 1,894 admissions in the last quarter
- 21/22 Subsidy - £16,168

Admissions to Denny Sports Centre (part of PI 8: Neighbourhood Sports Centres)

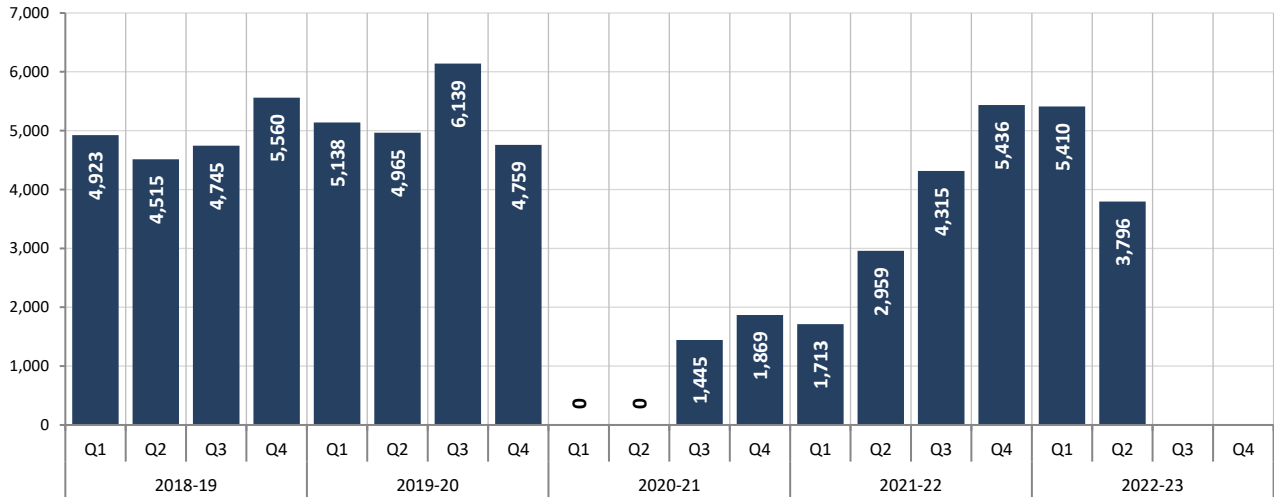


Polmont Sports Centre

Overview

- Combined 3,796 admissions in the last quarter
- 21/22 Subsidy - £57 255

Admissions to Polmont Sports Centre

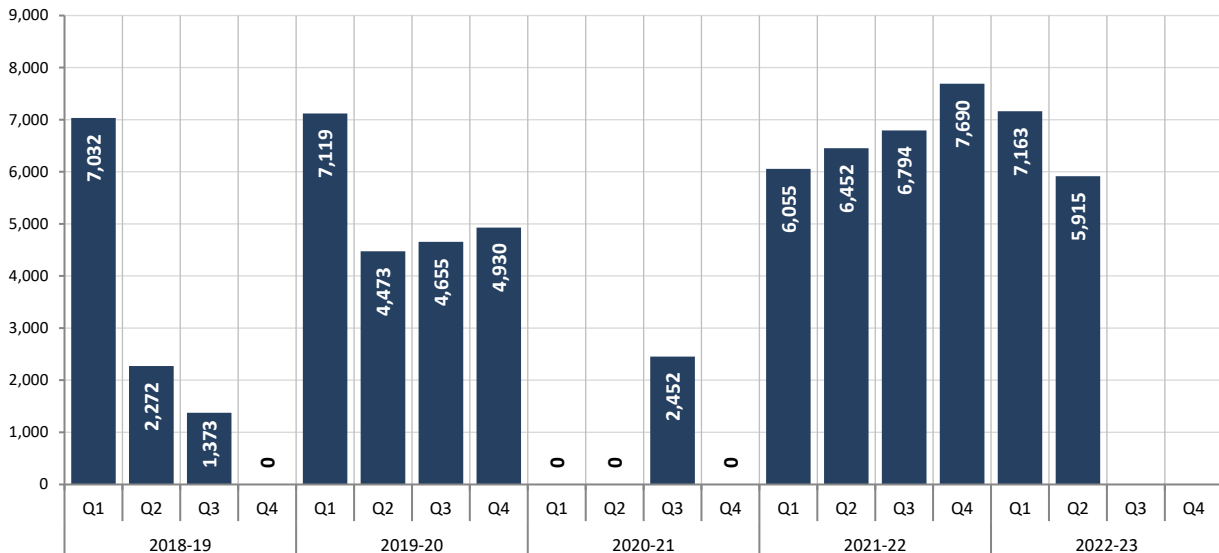


Carron Gymnastics Centre

Overview

- Combined 5,915 admissions in the last quarter
- 21/22 Subsidy - £13 770

Admissions to Carron Gymnastics Centre

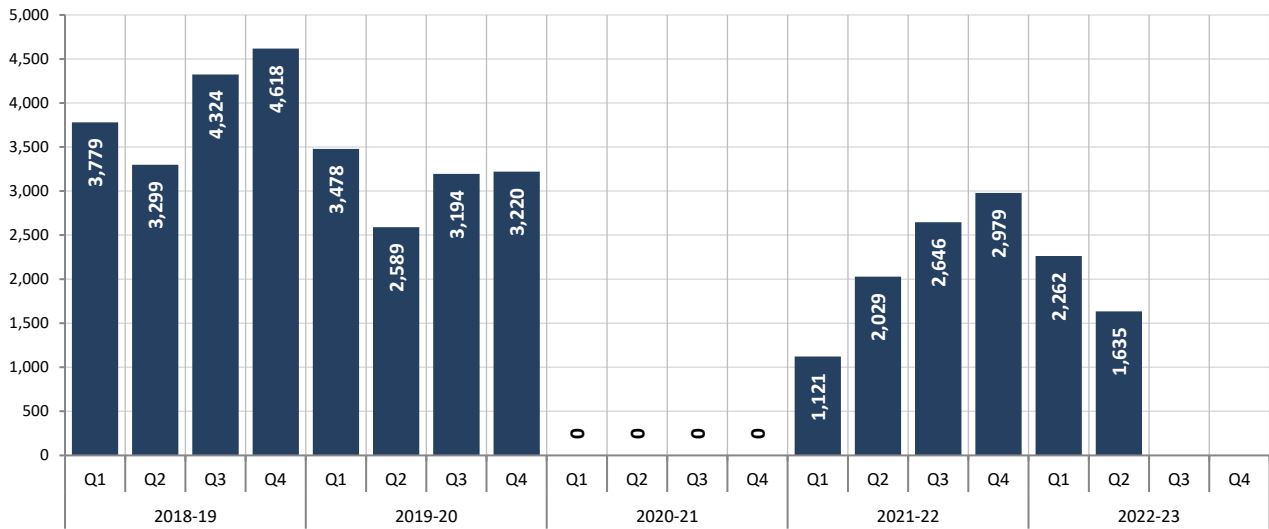


Polmonthill Snowsports Centre

Overview

- Combined 1,635 admissions in the last quarter
- 21/22 Subsidy - £75,118

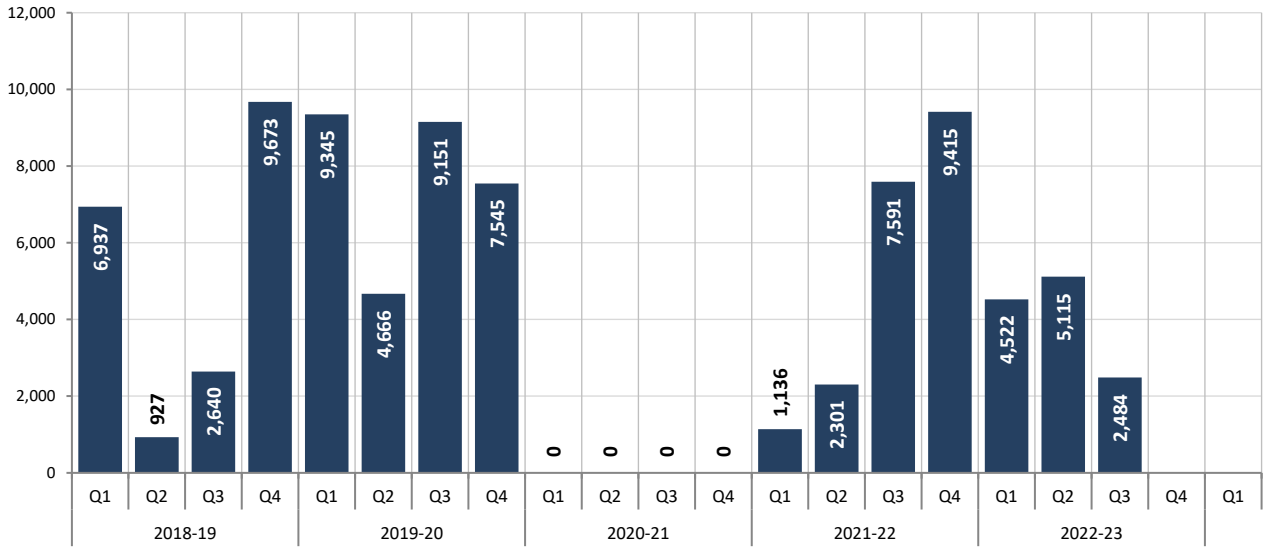
Admissions to Polmonthill Snowsports Centre



Braes High School

Overview

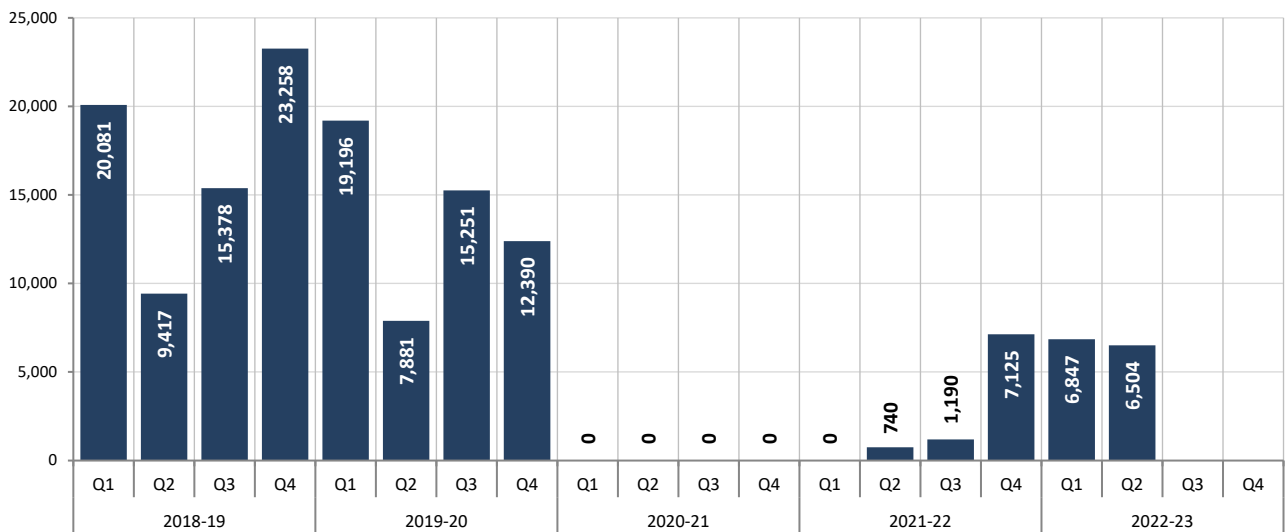
- Combined 2,484 admissions in the last quarter



Denny High School

Overview

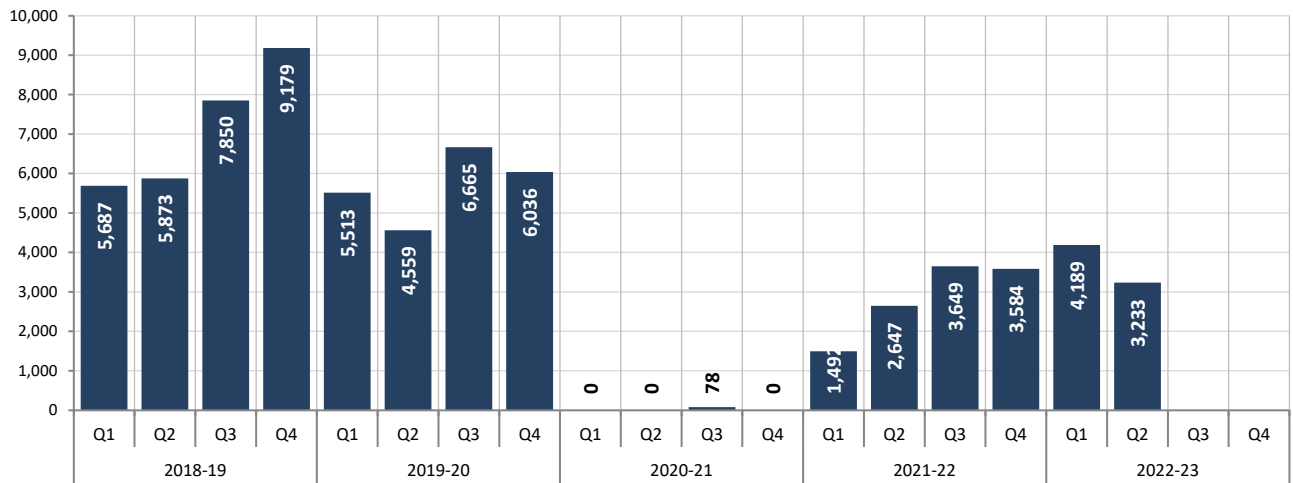
- Combined 6,504 admissions in the last quarter



Falkirk High School

Overview

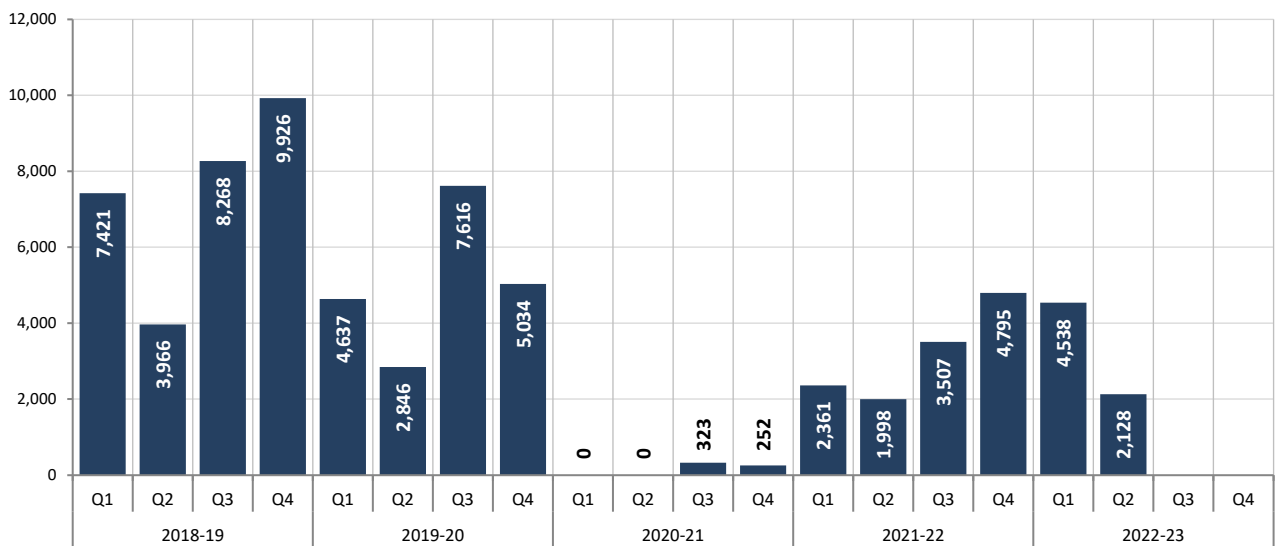
- Combined 3,233 admissions in the last quarter



Grangemouth High School

Overview

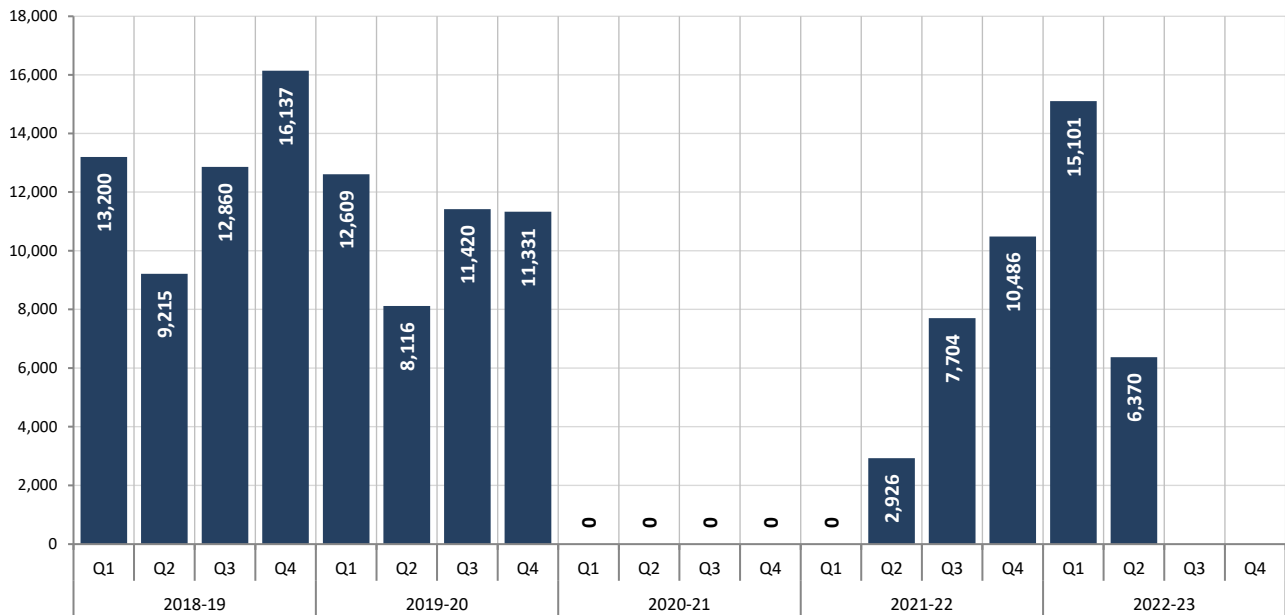
- Combined 2,128 admissions in the last quarter



St Mungos High School

Overview

- Combined 6,370 admissions in the last quarter



Larbert High – The swimming pool and sports facilities at the school are managed through the Tryst Community Sport and Leisure Trust and work is ongoing with them to identify use. This will hopefully be included within future reports.

Bo'ness and Graeme – unfortunately due to data gathering challenges admissions information for these schools is not available. This will hopefully be included within future reports.

Appendix 4

Strategic Property Review – Community and Stakeholder Engagement Plan

We will undertake further engagement with local communities on the buildings in their localities to ensure all options have been considered and as a form of feedback from the initial community conversations that took place in 2021.

We will hold 3 public, in person events in the East, West and Central localities. These events will offer space for consideration and discussion of the proposals presented by Officers and aim to:

- Inform interested stakeholders of the options for transformation and the data behind them.
- Solicit alternative options from interested stakeholders.
- Gather public debate and feedback on options presented for analysis and to inform reports to Council.
- Begin to identify community priority requirements for retained properties.
- Begin to identify possible mitigations for non-core properties.
- Inform on support and timelines for Asset transfers.

Plain English information about the buildings and the plans for them will be publicly available online at least 1 week prior to the events and residents will have an opportunity to ask questions about the information to ensure they can participate in the discussions in an informed way. Questions to a specific email will also assist officer to form a 'Frequently Asked Questions' sheet.

A survey will also be available to those that cannot attend the events to become involved.

A public Engagement Report will be presented to members in March 2023, to inform the public how their involvement has informed what has been decided and reasons why some feedback may or may not be taken forward.

Appendix 5A

Equality and Poverty Impact Screening Assessment & Process

The Council is required to have regard to the Equality Act 2010 and the public sector equality duty (PSED). The PSED places a statutory duty on the Council in the exercise of its functions to have due regard to the need to: (1) eliminate discrimination (2) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it and (3) foster good relations between persons who share a relevant protected characteristic and persons who do not share it. Discrimination is where someone is treated less favourably or put at a disadvantage because of their protected characteristic. Equality Impact Assessments seek to make comparisons between groups of employees, service users or stakeholders to identify differences in their needs and/or requirements. If the difference is disproportionate, then the policy or project may be considered to have a detrimental impact on some and not others and require mitigation measures to be adopted.

The Approach for SPR Proposals

The Property Strategy sets out the principles and objectives to modernise, manage and rationalise the Council's property assets determined by the SPR. Whilst the approach and Action Plan set out in this report establishes proposals and timescales it refers to physical assets and their potential closure. It is therefore appropriate for EPIA's screening and assessments to be undertaken.

The approach adopted for the SPR to date has involved a high level assessment and work has commenced on the detailed assessment.

The High Level Screening acknowledges that relocating users to alternative buildings or building closures will impact on all users but may impact on groups with protected characteristics disproportionately in some instances. The SPR, therefore, requires further EPIA investigations, and evaluations to be undertaken prior to full implementation to determine appropriate mitigation measures.

In instances where the building is retained under alternative delivery models or community asset transfer then there is considered to be no impact on users and therefore not EPIA required.

Detailed Equality and Poverty Impact Assessment

An assessment of who are likely to be the typical users of each of the property types considered within the SPR proposals has been undertaken and the challenges that they may face that are disproportionate to other groups as a consequence of the potential outcomes of the review which include closure, relocation or alternative delivery models. The outcome of this assessment is included within Appendix 5B.

In instances where the building is retained under alternative delivery models or community asset transfer then there is considered to be no impact on users and therefore not EPIA required.

Appendix 5B Equality & Poverty Impact Assessment (EPIA) by Property Category

Category	Impacted Characteristics	Y/N	Pos/Neg/Neu	Possible Groups	Possible Impacts	Possible Mitigations
Pools	Age	Y	Neg	Young people and older people	Service users are likely to be from younger or older age groups and may lose access to facilities or services or may have to travel a farther distance to access alternatives.	Facilities and services to be relocated to other pool assets. All alternative school pools are fully DDA compliant.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Service users with disabilities may lose access to facilities or services catered to their needs and designed around local facilities. Services users may have to travel farther to access alternatives.	Facilities and services to be relocated to other pool assets.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users experiencing the effects of poverty may lose access to facilities or services as a consequence of challenges accessing affordable transport to an alternative venue.	Specific decisions to be supported by appropriate consideration of service user displacement and the maintenance of affordable transport links. National concessionary travel schemes are established for both younger and older age groups. Proposals for continued geographical spread of pools means that impact of additional travel costs are mitigated either in whole or partially.
Offices	Age	Y	Neg	Young people and older people	Some service users may lose access to age-group specific services or may need to travel farther to access alternative venues.	Front-facing services to be moved to community hubs and through digital transformation are more accessible.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Service users with disabilities may lose access to facilities or services catered to their needs and designed around local facilities. Services users may have to travel farther to access alternatives.	Front-facing services to be moved to community hubs and through digital transformation are more accessible.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users experiencing the effects of poverty may lose access to facilities or services as a consequence of challenges accessing affordable transport to an alternative venue.	Front-facing services to be moved to community hubs and through digital transformation are more accessible. National concessionary travel schemes are well established for both younger and older age groups for when travel to an alternative office building is required.
Pavilions	Age	Y	Neg	Young people	Some service users may lose access to specific services or may need to travel farther to access alternative venues.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and potential CAT venues may remove any impact. Alternative non-council facilities locally may be available where this is not possible.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Whilst the number of service users with disabilities is likely to be low, there may be specific groups with varying disabilities using services/facilities.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and potential CAT venues may remove any impact. Alternative non-council facilities locally may be available where this is not possible.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.

Category	Impacted Characteristics	Y/N	Pos/Neg/Neu	Possible Groups	Possible Impacts	Possible Mitigations
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users experiencing the effects of poverty may lose access to facilities or services as a consequence of challenges accessing affordable transport to an alternative venue.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and potential CAT venues would remove any impact. Alternative non-council facilities locally may be available where this is not possible. Specific decisions to be supported by appropriate consideration of service user displacement and the maintenance of affordable transport links. National concessionary travel schemes are well established for both younger and older age groups for when travel to an alternative venue is the only alternative.
Sports	Age	Y	Neg	Young people and older people	Some service users may lose access to specific services or may need to travel farther to access alternative venues.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and potential CAT venues may remove any impact. Alternative non-council facilities locally may be available where this is not possible.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Whilst the number of service users with disabilities is likely to be low, there may be specific groups with varying disabilities using services/facilities.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and potential CAT venues may remove any impact. Alternative non-council facilities locally may be available where this is not possible.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users experiencing the effects of poverty may lose access to facilities or services as a consequence of challenges accessing affordable transport to an alternative venue.	Successful Community Asset Transfer (CAT) and the supported consolidation of services into Schools and CAT venues would remove any impact. Alternative non-council facilities locally may be available where this is not possible. Specific decisions to be supported by appropriate consideration of service user displacement and the maintenance of affordable transport links. National concessionary travel schemes are well established for both younger and older age groups for when travel to an alternative venue is the only alternative.
Outdoor Learning	Age	Y	Neg	Young people and older people	Service users/customers will have to travel to another building to access services. This may incur additional responsibility on parents/carers.	There will be an opportunity to undertake a community asset transfer to retain these facilities. Otherwise, service provision will be delivered from an alternative venues which will be agreed following stakeholder engagement by Council Services to agree future service model.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Service users/customers will have to travel to another building to access services. This may incur additional responsibility on parents/carers.	There will be an opportunity to undertake a community asset transfer to retain these facilities. Otherwise, service provision will be delivered from an alternative venues which will be agreed following stakeholder engagement by Council Services to agree future service model. All alternative properties retained will be expected to be DDA compliant to accommodate relocated service.

Category	Impacted Characteristics	Y/N	Pos/Neg/Neu	Possible Groups	Possible Impacts	Possible Mitigations
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users/customers will have to travel to another building to access services. This may incur an extra travel cost.	There will be an opportunity to undertake a community asset transfer to retain these facilities. Otherwise, service provision will be delivered from an alternative venues which will be agreed following stakeholder engagement by Council Services to agree future service model. National concessionary travel scheme available for older and younger people. Younger people are primary service user.
Community Hall	Age	Y	Neg	Young people and older people	Service users/customers will have to travel to another building to access services. This may incur additional responsibility on parents/carers. Depending on which building is selected for future delivery, dates and times of classes or services may need to be amended to accommodate all service users/customers.	87.5% of community halls are within 500 metres of another Council property (mostly schools). There is the opportunity for the community to undertake a community asset transfer. There is also the opportunity to increase use within schools and most communities have a local primary school that could be considered for relocating services. Service provision may also be delivered from an alternative non-council venue. Stakeholder engagement by Council Services will also enable consideration of future alternative service delivery models. £6m has been identified to help offer support implementation of the SPR. National concessionary travel schemes are well established for both younger and older age groups.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Service users/customers will have to travel to another building to access services. This may incur additional responsibility on parents/carers. Depending on which building is selected for future delivery, dates and times of classes or services may need to be amended to accommodate all service users/customers.	87.5% of community halls are within 500 metres of another Council property (mostly schools). There is the opportunity for the community to undertake a community asset transfer. There is also the opportunity to increase use within schools and most communities have a local primary school that could be considered for relocating services. Service provision may also be delivered from an alternative non-council venue. Stakeholder engagement by Council Services will also enable consideration of future alternative service delivery models. £6m has been identified to help offer support implementation of the SPR. National concessionary travel schemes are well established for both younger and older age groups.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.

Category	Impacted Characteristics	Y/N	Pos/Neg/Neu	Possible Groups	Possible Impacts	Possible Mitigations
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users/customers will have to travel to another building to access services and this may incur an extra cost. Depending on which building is selected for future delivery, dates and times of classes or services may need to be amended to accommodate all service users/customers.	87.5% of community halls are within 500 metres of another Council property (mostly schools). There is the opportunity for the community to undertake a community asset transfer. There is also the opportunity to increase use within schools and most communities have a local primary school that could be considered for relocating services. Service provision may also be delivered from an alternative non-council venue. Stakeholder engagement by Council Services will also enable consideration of future alternative service delivery models. £6m has been identified to help offer support implementation of the SPR. National concessionary travel schemes are well established for both younger and older age groups.
Town Hall	Age	Y	Neg	Young people and older people	Service users/customers will have to travel to another building for performances. This may incur additional responsibility on parents/carers. Depending on which building is selected for future delivery, dates and times of performances may need to be amended to accommodate all service users/customers.	There will be an opportunity for the community to undertake a community asset transfer. There is also the opportunity to relocate some users into schools. £6m has been identified to help offer support and mitigate any negative impacts experienced by the relocation of services. National concessionary travel schemes are well established for both younger and older age groups.
	Disability	Y	Neg	Service users with disabilities or additional support needs	Service users/customers will have to travel to another building for performances. This may incur additional responsibility on parents/carers. Depending on which building is selected for future delivery, dates and times of performances may need to be amended to accommodate all service users/customers.	There will be an opportunity for the community to undertake a community asset transfer. There is also the opportunity to relocate some users into schools. £6m has been identified to help offer support and mitigate any negative impacts experienced by the relocation of services. The Council will ensure all properties retained are DDA compliant.
	Sex	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	Y	Neg	Service users who are experiencing the effects of poverty	Service users/customers will have to travel to another building for performances which may incur additional cost.	There will be an opportunity for the community to undertake a community asset transfer. There is also the opportunity to relocate some users into schools. £6m has been identified to help offer support and mitigate any negative impacts experienced by the relocation of services. National concessionary travel schemes are well established for both younger and older age groups.
Public Convenience	Age	Y	Neg	Young people and older people	May be more likely to need to use public convenience facilities while out	Potential to use private provision or in the case of Callendar Park, use the main buildings.
	Disability	Y	Neg	Service users with disabilities or additional support needs	May be more likely to need to use public convenience facilities while out	Potential to use private provision or in the case of Callendar Park, use the main buildings.
	Sex	Y	Neg	Females	May be more likely to need to use public convenience facilities while out	Potential to use private provision or in the case of Callendar Park, use the main buildings.
	Ethnicity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Religion	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Sexual Orientation	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Transgender	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Pregnancy / Maternity	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Marital Status	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.
	Poverty	N	Neu	None	There is no reason to suggest that those within this protected characteristic group would be disproportionately impacted at this stage of assessment.	Community consultation and more specific service EPIA's will assess locations on a case-by-case basis and identify any potential impacts unique to the service users of that location.